

203rd
Annual Report



2011

Town of Orono,
Maine



Two Hundred Third

Annual Report
of the

Municipal Officers
Town of Orono, Maine

For the year ending June 30, 2011

TOWN OF ORONO, MAINE

Government:	Incorporated: March 12, 1806 Council/Manager Charter: 1969
Population:	10,362 (2010 U. S. Census)
Land Area:	Approximately 20 square miles
Industries:	Byer Manufacturing Co., Lane Construction, Shaw & Tenney, Bank of America, Sensor Research and Development and NexxLinx
Schools:	Asa C. Adams Elementary, Orono Middle, Orono Senior High, University of Maine
Banks:	Bank of America, Bangor Savings, People's United, University Credit Union
Libraries:	Orono Public Library, Raymond H. Fogler Library (University of Maine)
Recreation:	Nadeau-Savoy Memorial Park at Gould's Landing, Municipal Pool, Webster Park, Marden Park, Keith Anderson Community House, Senior Citizens Center, University of Maine Fitness Center, Orono Bog Boardwalk, Orono-Old Town Bikeway
(Other Facilities)	Penobscot Valley Country Club, Gass Riding Stables, Orchard Hill Farm, Alford Ice Arena
Places of Worship:	Orono United Methodist Church, Church of Universal Fellowship, Our Lady of Wisdom Chapel (Newman Center), Maine Christian Association (Wilson Center), Faith Baptist Church, Orono Friends Meeting, Islamic Center of Maine
Service:	American Legion, Kiwanis, Orono Health Association, Knights of Columbus, Senior Citizens Club, Masonic Lodge, Rainbow Girls, Eastern Star

MAINE CONGRESSIONAL DELEGATION

As of December 2011

U. S. Senate

Senator Olympia J. Snowe

District Office:
1 Cumberland Place
Bangor, ME 04401
Tel: 945-0432

Senator Susan M. Collins

District Office:
Bangor State Office
P. O. Box 655
202 Harlow Street
Bangor, ME 04402-0655
Tel: 945-0417

U. S. House of Representative

Representative Michael Michaud (2nd District)

District Office:
202 Harlow Street, Room 23
P. O. Box 836
Bangor, ME 04402-0836
Tel. 942-5907

Maine State Senator - Senate District 30

Senator Elizabeth Schneider

55 Bennoch Road
Orono, ME 04473
866-7359

State House Station #3
Augusta, ME 04333-0003
207-287-1515

**REPRESENTATIVES
TO THE LEGISLATURE
As of December 2011**

District 18

State Representative: **Hon. James Parker**

Home address: 18 Silver Ridge
Veazie, ME 04401

Residence: (207) 945-3520
Cell Phone: (207) 944-3258
E-mail: RepJim.Parker@legislature.maine.gov

District 19

State Representative: **Hon. Emily Ann Cain**

Home address: 103 Forest Avenue
Orono, ME 04473

Residence: (207) 866-3753
Business: (207) 956-0784
E-mail: RepEmily.Cain@legislature.maine.gov

Capitol Address: House of Representatives
2 State House Station
Augusta, ME 04333-0002

Capitol Telephone: (207) 287-1400 (voice)
(207) 287-4469 (TDD)

Maine Legislative Internet Web Site - <http://janus.state.me.us/legis>
Year-Round Toll Free House of Representatives Message Center:
1-800-423-2900

2011 ELECTED OFFICIALS

Town of Orono

Members of the Town Council

Three-year term

Lianne Harris 63 Forest Avenue Orono, Maine 04473	2012
Thomas Perry 136 Bennoch Road Orono, Maine 04473	2012
Judith Sullivan 214 Forest Avenue Orono, Maine 04473	2012
Mark Haggerty 27 Winterhaven Drive Orono, Maine 04473	2013
Thomas Spitz 16 Kell Street Orono, Maine 04473	2013
Cynthia Mehnert 21 College Heights Orono, Maine 04473	2014
Geoffrey Gordon, Chair. 22 Hamlin Street Orono, Maine 04473	2014

TOWN COMMITTEES, 2011

Town of Orono

Planning Board

Five-year terms

Christa Schwintzer	2012
David Thompson	2013
Scott Wilkerson	2013
Judson McIntosh	2014
Chris Dorion, V. Chr.	2014
Mark Kittridge	2015
Phil Ruck, Chair.	2016

Warren Hedstrom, Assoc.	2012
Vinal Applebee, Assoc.	2012

Board of Appeals

Three-year terms

David Chase, Chair.	2012
David Sewall	2012
Shane Martin	2013
Andrew Gavett	2013
James Franklin	2014
Mary Cathcart	2014
William Devoe	2014

Board of Assessment Review

Three-year term

James Franklin	2011
George Eaton, II	2013
Brett Grandchamp	2014

Library Trustees
Three-year terms

Constance Perry	2012
Allison Applebee	2012
Judith Hakola, Chair	2013
Steve Colburn	2013
Jennifer Jain	2014
Mary Cady	2014

Associate Trustee: two-year term

Laurie O'Brien	2012
Willie Gavett	2012

Youth Member: one-year term

Laurie Hamilton	2011
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Voter Registration Appeals Board
Chairperson - four-year term - (Oct.)
Others - three-year term - (Oct.)

DEM - Anita Wihry	2013
REP - vacant	2013
DEM - Mary Cathcart (Alt.)	2013
REP - Carol Mower (Alt.)	2013
Dana Devoe, Chair	2011

Community Beautification Committee
Three-year term

Chris Dorion	2013
JoAnn Hall	2013
John Bradson	2013
Kristen McGovern	2013

Orono-Veazie Water District Trustees
Five-year term (December)

Kenneth Borneman - VZ	2012
Scott Hall	2013
John McCormack	2014
Jay Fortier	2015
James Parker - VZ	2011

Tree Board
Three-year term

Jack Blease	2012
Jason Charland	2012
Dianne Charland	2013
Molly MacLean, Co-Chair	2013
Cynthia Blease, Co-Chair	2013
David Thompson,	2014
Patricia Thompson	2014

Trails Committee
Two-year term expiring 2013

Chris Dorion	Jack Blease
Sally Jacobs	David Frankel
David Thompson, Chr.	Gail White
Cynthia Blease	Michael Opitz
Norm Poirier	Molly MacLean

Orono Village Association
Board of Directors

Michelle Goldman, Pres.	Sarah Eden	Elaine Clark
Tracey Whitten, Treas.	Cindy Mehnert	Duska Hayman
Wanda Cunningham, Sec.	Roberta Bradson	Jim Rose
Jay Shields	Heather Furth	Linwood White
Keith Manaker	Juliana Aghamoosa	

Rural Zoning Working Committee

Geoff Gordon	Mark Haggerty	Mark Kittridge, Chair
Chris Dorion	Warren Hedstrom	James McConnon
Frederick Jamison	Andrew Perkins	Sandy Cyrus
Sally Jacobs	Gail White	Milos Blagojevic
Geoffrey Wingard		

Orono Cool Committee

Farahad Dastoor	Ronald Davis	Shirley Davis
Terry Porter	Paul Wintle	Rob Yerxa
Norm Poirier		

**Orono Economic Development Corporation
Board of Directors**

Stevenson Sheppard, Pres.	Mark Erhardt, VP	Jay Shields
Andy Perkins, Treas.	Kathie Sewall, Sec.	Tom Perry
Arthur Comstock	Lianne Harris	Janet Waldron
Howard Whelden	Geoff Gordon	Judy Sullivan
Nancy Forster-Holt	John Moore	Robert Bass
George Eaton, II		

Community Health Advisory Committee

Jamie Comstock	Dee Virtue	Joan Netland
Lianne Harris	Thomas Spitz	Trudy Tremblay
Marlene Doucette	Emily Wesson	Maria Weinberger

Kelley Road Business Park Advisory Committee

Peter Lyford	Leyton Sewell	Michael Goldberg
Steve Colburn	Andy Perkins	Stevenson Sheppard
David Thompson	Lianne Harris	Sharon Quinn Fitzgerald

EMPLOYEE**DATE OF HIRE***As of 6/30/11***Fire Department**

Buddy Webb	08/07/83
Henry Vaughan	04/01/75
Paul Haley	01/26/88
Bryan Hardison	12/03/90
Rob St. Louis	11/20/90
Matt Grindle	11/21/90
Dennis Bean	10/20/96
Scott Luciano	09/14/98
Joel Sides	06/07/99
Erin Frank	11/19/02
Kevin Sirois	03/23/03
Mark Roy	08/11/03
Kevin Peary	02/14/05
Brad Strout	07/24/06
Ben Pratt	08/04/08

Water Pollution Control Facility

Paul Wintle	08/31/87
Chris Prue	08/09/83
Joe Madigan	10/15/90
Galen Moody	01/19/90
Dana Cooper	02/19/07

EMPLOYEE**DATE OF HIRE***As of 6/30/11***Public Safety Administration**

Jessica Mason 06/29/09

Police Department

Gary Duquette	10/25/93
Scott Scripture	01/26/96
Josh Ewing	09/27/99
Scott Wilcox	03/01/00
Wilfred King	05/07/01
Scott Lajoie	07/15/02
Chris Watson	08/04/03
Jason Zalva	10/06/03
Andrew Whitehouse	12/01/03
Derek Dinsmore	11/07/05
Stephen Marko	04/16/07
Ed Leskey	05/12/08
Daniel Merrill	12/14/08
David Silk	06/22/10

Public Works

Rob Yerxa	07/15/08
Wendell Young	04/05/71
Ken Beylerian	10/10/78
Ron Dube	11/09/81
Tony Boucher	11/01/95
Greg Daigle	03/31/97
Richard Rideout	09/04/01
Donald Wickett	10/24/05
Michael Smart	04/24/06
Scott Ouellette	07/16/07
Adam Smart	09/01/08

REPORT OF THE TOWN COUNCIL 2010-2011

The Town Council has continued to fulfill its responsibility to set financial and operational policies and to guide planning initiatives in the public interest. It is the Council's goal to create an environment that supports a financially sound and culturally vibrant community.

The Council spent an intense period from November and into January engaged in a search for a new manager to replace Cathy Conlow who resigned to accept the position of manager for the City of Bangor. We enlisted the help of Don Gerrish of Eaton Peabody as we conducted a national search for Cathy's replacement. A selection was made in January and on April 1st we welcomed our new manager Sophie Wilson as she assumed the role of Town Manager. Sophie came to us from Brownville, Maine where she had been manager for 10 years and she immediately set to work finalizing our budget process for the coming year. It is a difficult task to enter the situation in the middle of a budget process, but Sophie has proven to be a quick study. Sophie brings a solid background in Public Administration and brings some state-wide notoriety to Orono as she is currently serving as President of the Maine Municipal Association and is actively engaged in the Municipal Review Committee dealing with solid waste issues.

With the arrival of the new manager, the Council quickly began work reviewing priorities and establishing goals for the coming years. We find ourselves in a unique situation with the installation of a new President at the University of Maine just a few months after Sophie's start as Town Manager. The Council had made improving our relationship with the University community as a primary goal and with two new executives in place we anticipate a reinvigorated engagement with the University in ways that will be beneficial to both parties.

Sophie joined us at a time when we have many initiatives underway and the Council saw this time as an opportunity to build on our recent accomplishments with new leadership and a set of fresh perspectives. We have made great strides in seeing some important planning activities near completion. The Council continues to identify and address some legacy issues within our Town land use ordinances as we contemplate a revision of our comprehensive plan

in the coming year. Significant progress continues in planning for new development in the area around the Kelley Road and I-95 with a grant from US SBA in support of planning and engineering that was obtained with the help of Senator Susan Collins.

The redevelopment of the former Webster Mill site on the Penobscot River has progressed and even accelerated as we now anticipate having environmental remediation work completed by the close of 2011 construction season. We remain optimistic that this project will become a reality at the site with new construction beginning in 2012. Redevelopment of the former Katahdin Site in the center of Town received a boost with the announcement that the University Credit Union planned to move their corporate headquarters as well as significant elements of their retail and technical operations to the site. Construction of the anticipated Campus Crest housing development was begun with ground work on the site in preparation for construction to begin in 2012. Meanwhile Black Bear Hydro Partners announced plans to construct an additional power house, generation equipment, and supporting structures at the confluence of the Stillwater and Penobscot Rivers. That project became operational with the completion of the Penobscot River Restoration program and represents an important boost to our community's economy and prosperity. With those evidences of success the Council continues



Town Council

*Sitting L-R: Chairman Geoffrey Gordon, Tom Perry, Tom Spitz
Standing: Judy Sullivan, Mark Haggerty, Lianne Harris, Cindy Mehnert*

to emphasize long-term planning in our commitment to the future growth and health of Orono.

Budgetary and finance issues continue to be a focus of the Council. The past year saw us complete a strategic restructuring of existing debt with the refinancing of bonds that were issued ten years ago as part of the construction of a major call-center complex in the Orono Tech Park. The Council has placed a new emphasis on re-establishing the Orono Economic Development Corporation as an active partner in furthering the economic goals of the community. Over the holiday season members of the Council and the OEDC board successfully negotiated a ten-year lease with the new owners of the MicroDyne business. In March the Council and OEDC welcomed NexxLinx of Atlanta Georgia to Orono as tenant of the call-center complex and a major new employer in our area. With the ten-year lease on the building in place, we can have a reasonable expectation that OEDC will have sufficient rental income to adequately cover the Town's debt service obligation for the remaining term on the refinanced bond package.

The past year has been difficult for our Town, our State, and the entire nation as we continue our struggle with the consequences of a severe economic downturn. Our financial situation remains healthy, but the Council continues to emphasize the concern for sustainability of our Community in the face of changing tax and revenue sharing policies at the State level and the ever increasing cost of providing municipal services. Under the new Manager's leadership we will continue a focus on maintaining stable operational budgets and accommodation of dramatic changes in revenue streams and in increasing costs. The Council will be examining the scope of the services that the Town offers and evaluating more efficient means of delivery. Council members have committed themselves, even in these difficult times, to improving Orono's financial situation with sound policies and evaluation.

As in previous years, but it simply cannot be said often enough, the Council gratefully acknowledges the high level of service delivered by the municipal staff at all levels. The efficiency and thoroughness of the staff is responsible in great part for our ability to deliver a comprehensive set of community services at a reasonable cost. Planning and policy making have their place, but ultimately the staff

is responsible for seeing that the services are delivered and that the high level of quality expected by the community is maintained. Their dedication and service is greatly appreciated.

The Council also acknowledges and is grateful for the dedication of a large number of volunteers in community service. These volunteers are your friends and neighbors who serve on committees and boards, serve as election officials, work in the schools, support the police and fire departments, serve in our library, and in many other capacities. Those contributions of time and effort enable us to do more than we ever could without their help and assistance. We thank you for your service.

Respectfully Submitted,

Geoffrey A. Gordon
Council Chairman

REPORT OF TOWN MANAGER & ASSISTANT TOWN MANAGER 2010-2011

We are happy to present the Town of Orono's 203rd Annual Report to our citizens. While the past year has produced many challenges, it has also provided us with a great many opportunities. Accordingly, it is on these opportunities, and corresponding accomplishments, that we would like to focus..

Many exciting developments have taken place in Orono over the past year. First, in November of 2010, Town Manager Catherine Conlow announced that she would be leaving Orono in order to become Manager for the nearby community of Bangor. While Cathy's departure represented the loss of a dedicated and accomplished leader, we certainly understood her desire to take on new responsibilities and challenges. We all wish Cathy well and are sure that she will be as successful in Bangor as she was during her tenure with Orono.

Assistant Manager Maria Weinberger was tapped by the Council to serve as the Town's Acting Manager, a role she filled for almost five months; a nationwide search was conducted during this time in order to locate a new Manager. The search included participation by a Citizens Committee, as well as Town Department Heads, and culminated in the Council's selection of the Manager from another local community, Sophia Wilson, as Orono's thirteenth Town Manager. Sophie, as she prefers to be called, was Manager in Brownville for ten years before assuming her duties here in April 2011. Besides an extensive background in municipal management, she has a strong prior connection to Orono, having received both her undergraduate and graduate degrees here at the University of Maine. Sophie, joined by her husband Carl and their two children, Isaiah, twelve, and Eleni-Claire, five, received a warm welcome upon her relocation to Orono. Sophie quickly and competently stepped into her new role, and has become an attentive and enthusiastic member of the community.

Another watershed event occurred in June of 2009, when a devastating fire destroyed the Katahdin Building, a significant downtown Orono landmark. Although it represented a serious loss to its owners and the Town, this catastrophe ultimately served to generate a collaborative effort on the part of several parties to develop a

comprehensive plan for that property. In early 2011, the University of Maine Credit Union purchased the now-vacant site, and proposed locating its headquarters there. While still in the initial phases of development, the Town and the Credit Union are committed to acting as partners in order to create an attractive building and public space that will serve as a welcoming presence in the Orono Village and a visible gateway to the University of Maine.

With regard to economic development, the Town has continued to focus on several projects, which include working with developers Webster Point LLC on that group's plans to build residential condominiums on the site of the former Webster Mill. Pre-sales for the Webster Point units began in 2011 and there is a high level of interest from those who wish to reside in this beautiful area at the confluence of the Stillwater and Penobscot Rivers. The Town and its partners at the Katahdin Area Council of Boy Scouts also continue to work on an analysis, using a \$345,000 grant from Maine's Small Business Program, of a possible business park in the Kelley Road area. This comprehensive study will determine the site capacity and related infrastructure requirements of such an undertaking, and has included formation of a Kelley Road Business Park Advisory Committee, which meets regularly for the purpose of engaging Orono citizens in discussions about the potential of such a project. As always, Town residents have proved to be thoughtful participants in this process.

In early 2010, the Town initiated efforts to refinance several General Obligation bonds it has held since 2000. This fiscal task was completed in December 2010 and will produce a significant savings in interest over the next ten years. The Town's upgraded bond rating will also result in lowered borrowing costs to the Town. Treasurer Wanda Thomas played an integral role in this process and continues to provide conscientious stewardship over all of the Town's funds.

Employees and volunteers throughout the Town were also engaged in a great many special activities and projects. The Town introduced a renovated website containing up-to-the-minute information about all Orono-related activities in a user-friendly and attractive format. The Orono Village Association partnered with the Town and the University of Maine on a variety of initiatives, including publication of a map of the Village area that highlights many places to shop, eat, and stay in Orono; copies of this map are available at the Town Of-

fice and local businesses. The newly-reconstituted Orono Economic Development Committee met regularly and began studying ways to assist the Town with economic development activities. Finally, this spring an enthusiastic group of planters created a Community Garden that greatly benefited all who shared in its beauty and bounty; and, in the summer the Stillwater Artsapalooza Festival provided a feast of visual and performing arts all throughout the downtown. Both efforts were delightful as well as entertaining; accordingly, we look forward to their return, along with the warmer weather.

Please take the time to read the following reports, submitted by each Town Department. There are many exciting initiatives outlined in these accounts and we believe that you will be happy to learn the details of what has occurred in Orono in the past year. And, don't forget to log onto our new web site at www.orono.org, where you can receive current information about all Town activities.

In closing, we would like to recognize our staff members, who regularly go far beyond what is expected of them in the course of the work day to ensure that the needs of Orono citizens are met cheerfully and competently. Town employees are frequently assisted with many tasks by a group of devoted volunteers, and we thank them for their willingness to lend a helping hand. We are similarly grateful to our Council and all of the volunteers who serve on the Town's Boards and Committees. Orono, where so many enjoy living and working, is truly made special by the efforts of us all working together.

Respectfully submitted,
Sophia L. Wilson, Manager
Maria T. Weinberger, Assistant Manager



*Town Manager,
Sophia Wilson*



*Assistant Town Manager,
Maria Weinberger*

REPORT OF TOWN OFFICE 2010-2011

We were all saddened by the death of Sue Hart on May 23, 2011. Sue was the Deputy Clerk and Registrar, as well as a good friend to all of us in the office, with 20 years of service to the town. Rita Sinclair was hired full-time in January 2011 as Registrar of Voters and Assistant Clerk to join the front office staff. You will see her at the front desk—please extend a welcome to her.

In addition to conducting four elections throughout the year (see Registrar of Voters Report), the following activities took place:

A new website was established through RainStorm, a local provider. Training was provided to all department heads in order for them to update their activities on line. Please visit www.orono.org to view the website for upcoming events and Town Services available. Helpful information is provided on how to register a motor vehicle, license dogs, register to vote, obtain landfill and burning permits, trash and recycling schedules, library services and bus service.

A new feature this year is re-registering motor vehicles online through Rapid Renewal. This is an easy process and can be accessed on the Town's website, under "How to Register a Motor Vehicle".

This office is especially busy in September and February collecting real estate and personal property taxes. In addition, quarterly sewer billing is done on a monthly basis. Unpaid real estate taxes and sewer charges are subject to liens, which are done yearly. If the liens are unpaid eighteen months from filing, an automatic foreclosure occurs and the town will own the property. Due notice is given to the taxpayer and mortgage holder before this occurs.

Staff was involved in completing the process for the sale of the bonds to refinance the 2000 General Obligation Bonds for the building and equipment at 3 Godfrey Drive. This refinancing has resulted in a 14.6% savings over ten years. This equates to a savings of over \$1,000,000 in interest.

On November 26th, we said farewell to Town Manager Cathy Conlow, as she became the City Manager in Bangor. Maria Weinberger,

Assistant Town Manager, took over the responsibility of leading the troops until the appointment of Sophie Wilson as Town Manager, effective April 1, 2011. Sophie was greeted by one of the worst storms of the year and managed admirably.

Members of the office staff are: Donna Emerson, Susan Tuholski, Rita Sinclair, Nancy Ward, Annie Brown and Wanda Thomas.

Respectfully submitted,

Wanda J. Thomas
Town Clerk



L-R: Annie Brown, Nancy Ward, Wanda Thomas, Susan Tuholski, Rita Sinclair, and Donna Emerson

REPORT OF REGISTRAR OF VOTERS 2010-2011

Sue Hart, Registrar of Voters, and 20 year employee of the town, lost her battle with cancer on May 23, 2011. She will be missed by all who knew her. In September 2010 she was awarded the "Lorraine M. Fleury Award", given annually to a clerk/registrar who has made a significant contribution to the election process. She was cited for her commitment to the election process and assuring that the voting process is carried out fairly, specifically the challenging of student voting in the 2006 election. She was able to attend the luncheon and accept this prestigious award. Unfortunately, she had been unable to work since April 2010 and her registrar and election duties were ably carried out by the office staff.

Rita Sinclair was hired part-time to fill Sue's position and became full-time in January 2011 as the Registrar of Voters and Assistant Town Clerk.

Preparations for the November 2010 election began in August, updating voter registration cards, removing inactive voters and scanning the voter registration cards onto the state-wide CVR system. Address information for members of the armed services and overseas voters was submitted to the Secretary of State as the town is no longer responsible for mailing absentee ballots to them.

In the November General/Referendum election, a total of 3,293 votes were cast in the four precincts, with 666 absentee ballots returned. 695 absentee ballots were mailed from this office. The election went smoothly and we thank all those who were involved. At the University, over 500 new voters were registered and the total vote for that precinct was 623. Processing of voter history was delayed because of the recount on Question 1. As a result, the wrap up of this election did not finish until January 14.

In addition, three other elections were held: December 15 – RSU #26 Bond Referendum; March 8 – Municipal Election; and June 14 – RSU #26 Budget Validation Referendum. These are low turnout elections, but a lot of preparation is needed for them to be successful.

Voter Registration Statistics:

Ward/ Precinct	Dem.	Green Indep.	Rep.	Unenrolled	Totals
1/1	1210	148	493	1043	2894
1/2	854	190	412	1298	2754
1/3	730	67	381	440	1618
2/1	162	12	154	191	519
Totals	2,956	417	1,440	2,972	7,785

Respectfully submitted,

Wanda J. Thomas
Deputy Registrar

TOWN OFFICE STATISTICS FOR 2011

Vital Statistics:	Births – 27	Marriages – 28	Deaths – 76
Boat Registrations		284	
Snowmobile Registrations		117	
ATV Registrations		58	
IF &W Recreational Licenses		393	
Dog Licenses		499	

REPORT OF CODE ENFORCEMENT 2010-2011

The Rental Registration Program was instituted in 2007-08, and with this we have been able to document patterns in rental units in Orono, specifically the total number and location of rental units in Town, the total number of occupants, and the number of unrelated persons in each rental. We did have several minor rental complaint issues during the year, and thankfully these were resolved without court action.

The Legislature passed a group of new code requirements for new building construction in Maine. These were based on codes developed by the International Code Council. The new codes include the 2009 International Residential Code (IRC – applicable for one and two family homes), the 2009 International Building Code (IBC- for multi-family homes and commercial buildings), the Energy Conservation Code, and the Radon Control Code. These Codes (and others) can be viewed at the website for the Maine Bureau of Building Codes and Standards - <http://www.maine.gov/dps/bbcs>.

The state also revised the Plumbing Code, adopting the 2009 International Plumbing Code. If you are planning any new construction, please contact my office to discuss the new Code requirements.



Code Enforcement Officer Bill Murphy

Several different construction projects took place at the University, most notably the construction of an addition to the AEWG building to house an Off Shore Wind Laboratory. This project was completed in May of 2011.

The Islamic Center of Maine constructed and opened a new Mosque on Park Street. Eastern Maine Healthcare constructed an addition to their facility on the Kelley Road.

A very helpful tool for the Town and townspeople was brought up and running – our geographic information system (G.I.S.). This can be viewed at <http://webmap.jws.com/website4/ccbviewer1.15/viewer.jsp>

In addition to the Land Use Ordinance, the Town has several other ordinances which either require permits, or have standards for property uses. If you have questions about whether or not any plans you may have will require review or approval under any of our ordinances, or if you have any questions or concerns, please feel free to call me or to stop by the office.

A list of the permits issued in the past year has been compiled by Ruth Vaughan, and follows on the next page.

Respectfully Submitted,

Bill Murphy
Code Enforcement Officer

PERMIT ACTIVITY July 1, 2010 – June 30, 2011

<u>Type of Permit</u>	<u>Permits Issued</u>	<u>Fees Collected</u>
Building	86	\$10,042.23
Electrical	81	7,587.03
Heating	38	2,250.00
Home Occupations	27	810.00
Plumbing		2,813.00
Internal	36	
External	7	
Road Opening	31	1,550.00
Sewer Connection	10	3,672.35

Respectfully submitted,

Ruth Vaughan
 Administrative Assistant
 Assistant Code Enforcement Officer



Administrative Assistant Ruth Vaughan

BUILDING PERMITS ISSUED

July 1, 2010 – June 30, 2011

Building Permits:

Single-family dwelling	2
Mobile Home	1
Duplex	1
Garage	8
Additions	7
Renovation/Repair	25
Deck	5
Fence	2
Shed	6
Porch	2
Barn	1
Pole Barn	1
Pool	1
Sign	2
Fill	7
Demolition	1
Antenna/Tower	5
Retail Use	1
Outdoor Refrigerator	1
Roof	1
University of Maine	4
Chickens	2
	—
Total Permits Issued:	86

REPORT OF PLANNING BOARD 2010-2011

The Orono Planning Board consists of a total of 9 members, 7 regular members and 2 associate members. The board meets monthly on the third Wednesday of each month, if there is pending business. A total of four regular meetings were held during this past fiscal year in the months of October and December of 2010 and January and February of 2011. Projects reviewed during those meetings included:

- Final approval of Campus Crest, off Park Street on October 20, 2010.
- Review and approval of Webster Point Condominiums at 5 Shore Drive on January 19, 2011.
- An amendment to Keith Kennedy's contract zone agreement to allow limited commercial uses at 117 Mill Street on February 16, 2011.

The current board consists of the following members:

- Phil Ruck, Chairman
- Chris Dorion, Vice Chairman
- David Thompson
- Mark Kittridge
- Judson McIntosh
- Christa Schwintzer
- Scott Wilkerson
- Vinal Applebee (Associate)
- Warren Hedstrom (Associate)

The Planning Board is staffed by Evan Richert, Planner and Ruth Vaughan, Secretary.

Respectfully submitted,

Phil Ruck
Chairman
Orono Planning Board



Planner Evan Richert

REPORT OF ASSESSMENT ADMINISTRATION 2010-2011

All properties are assessed as of April 1st of each year. The fiscal year 2011 assessments are as of April 1, 2010. Fiscal year 2011 is from July 1, 2010 through June 30, 2011.



Richard C. Sands, Assessor

Real Estate	
Taxable Valuation:	\$398,683,600.00
Personal Property	
Taxable Valuation:	\$ 6,764,700.00
Total Taxable	
Valuation:	\$415,448,300.00

The tax rate is calculated by dividing the total amount to be raised from the property tax by the total taxable valuation. $\$8,620,552.07 / \$415,448,300.00 = \$0.02075$ or \$20.75 per one thousand dollars of assessed value.

Fiscal year 2011 was the eleventh year in which the assessment calculations involved Tax Increment Financing (TIF) districts. A TIF is an economic development tool that is used to provide support to a new or expanding business and/or area. The Town Council and the State of Maine (DECD) must approve TIF applications. The four TIF districts in Orono are: (1) Sensor Research and Development Corporation Municipal Development Tax Increment Financing District, a 15 year TIF approved by DECD on March 1, 2000; 100% of the tax funds are now used by the town for certain economic development and district expenses; (2) Envisionet Municipal Development Tax Increment Financing District, a 20 year TIF approved by DECD on July 13, 2000; most of the property taxes are used to fund the project costs; (3) Dirigo Pines Inn Municipal Development Tax Increment, a 30 year TIF approved by DECD on March 31, 2003; approximately 30% of the real estate taxes are returned to the business; (4) Transit-Oriented Tax Increment Financing District, a 30 year TIF approved by DECD on March 17, 2010, sheltered funds are used to fund the shuttle bus and many other district improvements.

Respectfully submitted,
Richard C. Sands, Assessor

OUTSTANDING PERSONAL PROPERTY TAXES

JUNE 30, 2011

2003-2004 TAXES

AVG Acquisition, Inc	\$ 15.26
	\$ 15.26

2004-2005 TAXES

Automatic Vending & Games	118.58
AVG Acquisition, Inc.	<u>208.12</u>
	\$ 326.70

2005-2006 TAXES

Automatic Vending & Games	\$ 97.02
AVG Acquisition, Inc.	170.94
Orono Medical Center	2884.69
Versionzero	<u>41.58</u>
	\$ 3194.23

2006-2007 TAXES

Automatic Vending & Games	83.60
AVG Acquisition, Inc	145.20
Orono Medical Center	3042.60
Versionzero	<u>28.60</u>
	\$ 3300.00

2007-2008 TAXES

Automatic Vending & Games	68.00
AVG Acquisition, Inc.	114.00
Orono Medical Center	157.95
Versionzero	<u>38.00</u>
	\$ 377.95

2008-2009 TAXES

AVG Acquisition, Inc.	66.98
Intelligent Spatial Tec	66.98
Orono Medical Center	1542.51
Versionzero	<u>29.55</u>
	\$ 1706.02

2009-2010 TAXES

AVG Acquisition, Inc.	64.48
Black Bear Brewery	3.05*
Crow Valley Brewing Company	4524.12

* paid after books closed

** partial payment after books closed

OUTSTANDING PERSONAL PROPERTY TAXES

JUNE 30, 2011 - Continued

Intelligent Spatial Tec	62.40
Orono Medical Center	3236.48
Stillwater Scientific Instruments	3525.60
Versionzero	<u>31.20</u>
	\$11447.33

2010-2011 TAXES

6 Stillwater Avenue, LLC	\$ 14.75*
AT&T Mobility, LLC	16.60*
AVG Acquisition, Inc.	53.95
Biomerieux, Inc.	16.60**
Black Bear Brewery	25.50*
Camrep, Inc.	3932.52*
Carusoe, Amanda	106.25*
Cingular Wireless	139.03*
Dumond, Roderick	31.88*
Fiberphilia	34.00**
Fire Sign, LLC	87.13
Goldman, Jeffrey	106.25**
Intelligent Spatial Tec	49.80*
JVR Hospitality, Inc. d/b/a The	2.71*
Knife Edge Productions	3.45
Linkview Motel	207.50*
Milheron, Darin	63.29*
Orono Medical Center	3168.53
Penobscot Golf Holdings, LLC	5355.57
Sader, Jessica	63.75**
Sensor Research and Development	11530.51**
Stillwater Scientific Instruments	2975.55
Versionzero	31.13
Visser Media, Inc.	<u>78.85</u>
	\$ 28095.10

* paid after books closed

** partial payment after books closed

2002-2003 TAX LIENS OUTSTANDING
JUNE 30, 2011

St. Germain, John W. - c/o Francis Mooney \$ 1474.68

2003-2004 TAX LIENS OUTSTANDING
JUNE 30, 2011

Mooney, Francis X. \$ 1341.60

2004-2005 TAX LIENS OUTSTANDING
JUNE 30, 2011

Mooney, Francis X. 1282.60
Thurber, Arthur Jr. 3138.82
\$ 4421.42

2005-2006 TAX LIENS OUTSTANDING
JUNE 30, 2011

Orono, Town of, c/o Francis Mooney \$ 970.20
Thurber, Arthur Jr. 1005.29
\$ 1975.49

2006-2007 TAX LIENS OUTSTANDING
JUNE 30, 2011

Cook, Mark R., Heirs of \$ 6.96
Fortier, Rita, Heirs of 1159.36
Foster, John 306.68
Orono, Town of, c/o Francis Mooney 996.60
Thurber, Arthur Jr. 950.40
\$ 3420.00

2008-2009 TAX LIENS OUTSTANDING -
JUNE 30, 2011

Cook, Mark R., Heirs of	\$ 27.58
Fortier, Rita, Heirs of	<u>1164.27</u>
	\$ 1191.85

2009-2010 TAX LIENS OUTSTANDING -
JUNE 30, 2011

Andrews, John	\$ 2882.82*
Beta Zeta Alumni Association	3501.22*
Bradson, John P. Jr.	4453.52*
Bradson, John P. Jr.	3626.64*
Bradson, John P. Jr.	4328.53*
Brown, Gary K.	1773.90*
Cerini, Greg III	238.52*
Craig, Sherwood H.	4225.00*
DaSilva, Ellie	624.26*
Ellis, William G. Jr.	2028.07*
Goldman, Jeffrey A.	4368.36*
Grant, Brian L.	876.29*
Graves, Josh	142.62*
Hunting, Robert Samuel Coulter	5791.66*
Johnson, Todd	3994.97*
Lane, Jean L.	3561.25*
Lane, Jean L.	4463.56*
LaPointe, Perry E.	2595.19*
Lee, Jon	598.13*
Lukacsek, Edward L.	525.78*
Mahar, Philip F. Heirs of	861.25*
Marchand, Gail Pers Rep of	184.03*
Marchand, Gail Pers Rep of	2592.37*
Martin, David S.	4222.64*
Martin, F. Allen	1003.52*
Miles, Shawn	131.72*
Miles, Tim	151.34*
Mishio, Susan J. Hebert	3099.20*
Penobscot Golf Holdings, LLC	69907.35*

* paid after books closed

** partial payment after books closed

2009-2010 TAX LIENS OUTSTANDING -
JUNE 30, 2011 - Continued

Penobscot Golf Holdings, LLC	358.39*
Penobscot Golf Holdings, LLC	151.34*
Secane Partners, LLC	5986.91*
Simpson, Charles	1112.49*
Simpson, Charles	2123.78*
Thomas, Robert	1057.01*
Urquhart, Paul	808.55*
Ware, Pauline E. Trustee	8825.74*
Ware, Pauline E. Trustee	1816.47*
Watson, Roderick K.	311.62*
Wentworth, Lorraine E.	714.98*
White, Linwood E. Jr.	1068.24*
White, Linwood E. Jr.	2759.66*
White, Linwood E. Jr.	<u>2740.01*</u>
	\$ 166,588.90

2010-2011 TAX LIENS OUTSTANDING -
JUNE 30, 2011

Abbott, Sylvia E.	594.86*
Andrews, John	3846.57
April Fools, Inc.	412.51*
Bradson, John P. Jr.	4469.96
Bradson, John P. Jr.	3586.18
Bradson, John P. Jr.	4280.20
Brown, Gary K.	2570.18
Cerini, Greg III	236.35*
Clisham, John A.	2194.00
Connole, David F.	1446.35
Craig, Sherwood H.	4236.50*
Crowe, Clyde	1098.19
DaSilva, Ellie	1492.47
Davis, Randy	693.90**
Dodge, David M.	366.23
Dupray, Gray	23.47

* paid after books closed

** partial payment after books closed

2010-2011 TAX LIENS OUTSTANDING -
JUNE 30, 2011 - Continued

Ellis, William G. Jr.	2005.68
Goldman, Jeffrey A.	4968.49
Gove, Lisa V.	1316.38
Grant, Brian L.	861.59
Graves, Josh	141.55
Gunn, Kristy	147.14
Houlsen, Joanne C.	1602.36
Hunting, Robert Samuel Coulter	5726.35
Johnson, Constance	298.83*
Johnson, Todd	4027.20
Kish, Ruth	237.63
Lane, Jean L.	3526.82
Lane, Jean L.	4418.82
LaPointe, Perry E.	4415.38**
Lee, Jon	597.45*
Lucia, Barbara S.	724.87*
Lukacsek, Edward L.	1012.01*
Maine Central Railroad Company	330.64
Maine Central Railroad Company	375.29
Marshirl Corp.	2140.75
Martin, David S.	4239.58
Martin, F. Allen	992.61
McGuckin, Richard S.	1996.02**
Miles, Shawn	130.77
Miles, Tim	150.17*
Milheron, Darin	426.34*
Milheron, Darin	1451.81*
Mishio, Susan J. Hebert	3129.09
Miura, Yukiko	1055.06
Moose, John C.	1959.89*
Mosher, Howard, Heirs of	3300.18
Mosher, William	736.22
Murphy, Thomas E.	1718.71
Northam, Jean	1573.99
Oakes, Kimberly R. Pers. Rep of	1686.39*

* paid after books closed

** partial payment after books closed

2010-2011 TAX LIENS OUTSTANDING -*JUNE 30, 2011 - Continued*

Oakes, Kimberly R. Pers. Rep of	2638.72*
Orono Alumni Assn of Alpha Gamma Rho	2654.09
Penobscot Golf Holdings, LLC	69109.07*
Penobscot Golf Holdings, LLC	354.85
Penobscot Golf Holdings, LLC	150.17
Perkins, Robert J.	663.44
Perkins, Robert J.	1455.85
Reed, Monica	234.19
Ruby Realty Trust	377.43*
Secane Partners, LLC	5919.49
Shanos, Thomas	2856.33*
Shorette, Jeffrey S.	773.60
St. Germain, John William	81.55*
Swenson, Michael T.	2483.30
Urquhart, Paul	794.39**
Vinal, A. Emile	723.62
Ware, Pauline E. Trustee	8790.07
Ware, Pauline E. Trustee	1796.28
Watson, Roderick K.	303.14*
Wentworth, Lorraine E.	1651.05
Whelden, Howard C. Sr.	1919.16*
White, Linwood E. Jr.	1877.27
White, Linwood E. Jr.	3126.05
White, Linwood E. Jr.	3111.86
Wyman, Jeff	221.27
Zeisler, Lisa M. Pers. Rep. of the	1100.34*
Zeisler, Lisa M. Pers. Rep. of the	<u>2100.07*</u>
	\$ 212,326.56

* paid after books closed

** partial payment after books closed

TAX ACQUIRED PROPERTY

June 30, 2011

NAME	MAP	LOT	LOCATION	AMOUNT
Desjardins, Albert	17	7	40 Margin St	\$ 50.98
Lynch, Heirs of Annie	23	34	Double A Landing	\$ 34.67
Mosher, Charles	21	5	Orono Landing Rd	\$ 82.86
Mosher, Charles	21	8	Orono Landing Rd.	\$ 82.86
St. Germain, J. W. II	21	1	Orono Landing Rd.	<u>\$459.22</u>
Total				\$710.59

TAX COLLECTOR'S REPORT

Valuation

Real Estate	\$398,683,600
Personal Property	<u>16,764,700</u>
 Total Valuation	 \$415,448,300

Assessment

Valuation x Rate	\$415,448,300 x .02075= 8,620,552
Village Center Tax District	7,821
Supplemental Taxes	<u>1,079</u>
 Total Assessment Charged to Collector	 \$8,629,452

Collection and Credits

Cash Collections	8,292,340
Tax Increment Financing Credit	91,991
Tax Abatements	<u>4,866</u>
 Total Collection and Credits	 <u>\$8,389,197</u>

2011 Taxes Receivable – June 30, 2011	\$240,255
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COMPUTATION OF ASSESSMENT

TAX COMMITMENT **\$8,620,552.07**

Requirements

Municipal Appropriation	\$ 7,946,927.00
TIF Financing Plan	159,419.09
County Tax	463,446.00
Education	<u>4,677,549.96</u>

Total Requirements **\$13,607,342.05**

Less

State Revenue Sharing	\$ 1,100,000.00
Municipal Revenue	3,805,555.00
Homestead Reimbursement	111,165.01
BETE Reimbursement	<u>21,291.16</u>
Total Deductions	\$ 5,038,011.17

Overlay **\$ 51,221.19**

Net Requirements **\$ 8,620,552.07**

PERPETUAL CARE FUNDS RECEIVED
July 1, 2010 – June 30, 2011

Name	Location	Amount
Cota, Raymond J.	Map D Range 3 Lot 82	\$ 900.00
Hasbrouck, Sherman	Map C Range 3 Lot 12 Plots 35 & 36	300.00
Kitchen, Dawn	Map D Range 3 Lot 112A	450.00
Shain, George & Denise	Map D Range 3 Lot 266	<u>450.00</u>
Total		\$2,100.00

Independent Auditors' Report**To the Town Council
Town of Orono
Orono, Maine**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Orono, Maine, as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Orono, Maine's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Orono, Maine, as of June 30, 2011, and the respective changes in financial position, and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 15, 2012, on our consideration of the Town of Orono, Maine's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and important for assessing the results of our audit.

1

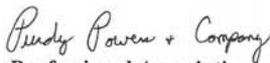
Certified Public Accountants & Business Advisors

Marc J. Powers, CPA, CVA Richard E. Emerson, Jr., CPA, CVA David J. Shorette, CPA, CVA
Dana O. Dakers, CPA, MST, MBA Bruce D. Moir, CPA, JD, MPA

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Funding Progress on pages 3 and 37 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Orono, Maine's financial statements as a whole. The Combining and Individual Fund Statements and Other Schedules are presented for purposes of additional analysis and are not a required part of the financial statements. The Combining and Individual Fund Statements and Other Schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

As described in Note A to the financial statements, the Town implemented GASB Statement No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions*. Certain prior year fund balance amounts have been restated to reflect the provisions of GASB Statement No. 54.


Professional Association

Portland, Maine
February 15, 2012

Please note: The following audit pages are only a partial presentation of the financial report. The entire report can be viewed in the Orono Treasurer's Office, 59 Main Street, Orono.

Management's Discussion and Analysis

Town of Orono, Maine

As management of the Town of Orono, Maine, we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2011. The Town's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosures following this section.

Financial Highlights

- The Town's governmental assets exceeded liabilities by approximately \$14 million as of June 30, 2011 and 2010.
- The Town's governmental funds General Fund Balance on a budgetary basis was \$8.0 million as of June 30, 2011, compared to \$8.0 million as of June 30, 2010. Of the 2011 balance, approximately 50% is available for spending at the Town's discretion (unassigned fund balance).

Overview of the Financial Statements

The Management's Discussion and Analysis introduces the Town's basic financial statements. The basic financial statements include three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. The Town also includes in this report supplemental information to the basic financial statements.

Government-wide Financial Statements

The government-wide financial statements include a Statement of Net Assets and a Statement of Activities. These statements provide information about the activities of the Town as a whole and present both a long-term and short-term view of the Town's finances. Financial reporting at this level is similar to the accounting used by most private-sector companies.

The Statement of Net Assets includes all assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in the Town's net assets are one indicator of whether its financial health is improving or deteriorating. Evaluation of the overall economic health requires other non-financial factors, such as changes in the Town's property tax base and the condition of the Town's roads, as well as many others.

The Statement of Activities reports the current year change in net assets. This statement includes all of the current year's revenues and expenses regardless of when cash is received or paid.

The Statement of Net Assets and the Statement of Activities are divided into two kinds of activities:

- **Governmental activities:** Most of the Town's basic services are reported here, including the police, fire, general administration, streets, and ambulance. Property and excise taxes, franchise fees, fines, and state and federal grants finance most of these activities.

Management's Discussion and Analysis- Continued

Town of Orono, Maine

- Business-type activities: if the Town charges a fee to customers to help it cover all or most of the cost of certain services it provides.

Fund Financial Statements

For governmental activities, these statements focus on how services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

Financial Analysis of the Town as a Whole - Government-wide Financial Statements

The following schedule is a summary of net assets for the years ended June 30, 2011 and June 30, 2010:

	Governmental Activities			Business-type Activities		
	2011	2010	Change	2011	2010	Change
Current and other assets	\$12,057,684	\$12,332,610	\$ (274,926)	\$ 2,215,868	\$ 2,367,036	\$ (151,168)
Capital assets	<u>11,714,007</u>	<u>12,156,968</u>	<u>(442,961)</u>	<u>13,711,768</u>	<u>14,238,731</u>	<u>(526,963)</u>
Total Assets	23,771,691	24,489,578	(717,887)	15,927,636	16,605,767	(678,131)
Long-term liabilities	8,555,474	9,198,135	(642,661)	9,328,707	9,548,114	(219,407)
Other liabilities	<u>1,231,732</u>	<u>1,166,935</u>	<u>64,797</u>	<u>562,538</u>	<u>789,420</u>	<u>(226,882)</u>
Total Liabilities	9,787,206	10,365,070	(577,864)	9,891,245	10,337,534	(446,289)
Net assets:						
Invested in capital assets, net of related debt	7,163,172	7,307,356	(144,184)	4,163,654	4,480,312	(316,658)
Restricted	-	-	-	-	-	-
Unrestricted	<u>6,821,313</u>	<u>6,817,152</u>	<u>4,161</u>	<u>1,872,737</u>	<u>1,787,921</u>	<u>84,816</u>
	<u>\$ 13,984,485</u>	<u>\$ 14,124,508</u>	<u>\$ (140,023)</u>	<u>\$ 6,036,391</u>	<u>\$ 6,268,233</u>	<u>\$ (231,842)</u>

Reviewing the statement of net assets for Fiscal Years 2010 and 2011, the following changes can be noted. Total assets decreased by \$717,887 and total liabilities decreased by \$577,864 resulting in a reduction in net assets of \$140,023. The major decreases in assets were found in notes receivable, receivables for long-term obligations from RSU 26, and a decrease in capital assets. Increases that offset these decreases were found in cash and cash equivalents and accounts receivable. The major decrease in liabilities was a function of the decrease in long term bonds payable by \$691,009 which is

Management's Discussion and Analysis- Continued**Town of Orono, Maine**

the amount of debt payable for one year. No new debt was issued in FY 2011 which accounted for the reduction in long term debt payable. Unrestricted net assets for governmental and business-type activities increased in FY 2011 by \$88,976; assets invested in capital, net of related debt decreased by \$460,842. Total net assets decreased by \$372,866 in FY 2011. In general, FY 2011 reflected greater stability in the financial picture over FY 2010. FY 2010 reflected the changes resulting in the Town's financial position as a result of the formation of RSU 26 which separated the school's assets and liabilities from the Town's.

Net assets for governmental activities decreased by \$140,023; net assets for WPCF decreased by \$231,842. Net assets for both governmental activities and business-type activities are at healthy levels as we enter a third year of a troubled economy. Total assets for governmental activities decreased because of a reduction in notes receivable and prepaid fees to RSU 26. At the end of FY 2011, 97.4% of the current year's taxes were collected as compared with a 96.6% collection rate at the end of FY 2010.

Management's Discussion and Analysis- Continued

Town of Orono, Maine

The following schedule is a summary of the statement of activities for the years ended June 30, 2011 and June 30, 2010:

	<u>Governmental Activities</u>			<u>Business-type Activities</u>		
	<u>2011</u>	<u>2010</u>	<u>Change</u>	<u>2011</u>	<u>2010</u>	<u>Change</u>
Revenues:						
Program revenues:						
Charges for services	\$ 162,259	\$ 173,358	\$ (11,099)	\$ 1,559,389	\$ 1,552,599	\$ 6,790
Operating grants and contributions	409,185	351,873	57,312	-	-	-
Capital grants	-	-	-	-	219,033	(219,033)
General revenues						
Taxes	9,336,845	9,180,947	155,898	-	-	-
Intergovernmental	2,160,836	2,011,004	149,832	-	-	-
Investment	376,149	428,676	(52,527)	(399,987)	(413,672)	13,685
Miscellaneous	627,941	621,825	6,116	-	-	-
Gain (loss) on disposal	(1,429)	16,328	(17,757)	-	(91,561)	91,561
Total Revenues	13,071,786	12,784,011	287,775	1,159,402	1,266,399	(106,997)
Expenses:						
General						
General government	1,621,592	1,421,932	199,660	-	-	-
Public services	741,725	727,357	14,368	-	-	-
Public safety	2,758,120	2,754,790	3,330	-	-	-
Public works	1,997,210	1,828,245	168,965	-	-	-
Education	4,907,218	4,732,546	174,672	-	-	-
County tax	463,446	465,030	(1,584)	-	-	-
Miscellaneous	172,671	232,589	(59,918)	-	-	-
MPERS on-behalf	-	-	-	-	-	-
Interest on long-term debt	549,827	641,201	(91,374)	-	-	-
Sewer services	-	-	-	1,391,245	1,360,038	31,207
Total Expenses	13,211,809	12,803,690	408,119	1,391,245	1,360,038	31,207
Change in Net Assets Before Special Item	(140,023)	(19,679)	(120,344)	(231,843)	(93,639)	(138,204)
Special Item: Transfer of Funds From (To)						
RSU #26	-	219,571	(219,571)	-	(4,220)	4,220
Change in Net Assets	\$ (140,023)	\$ 199,892	\$ (339,915)	\$ (231,843)	\$ (97,859)	\$ (133,984)

Management's Discussion and Analysis- Continued

Town of Orono, Maine

Estimated revenues for governmental activities increased by 2% over FY 2010. The dramatic decrease in estimated revenues noted in FY 2010 was a one-time phenomenon due to the separation of the school's financial activities from the town's when the school entered RSU 26. Taxes, intergovernmental revenues, operating grants and contributions increased; investment income decreased and there was a loss in the area of disposal of capital assets. Taxes increased by 1.6% though the mill rate itself showed a minor decrease from 20.80/thousand to 20.75/thousand. State Revenue Sharing exceeded projections by \$83,994 and exceeded the amount collected in FY 2010 by \$50,360. Operating grants exceeded receipts in FY 2010 by \$139,976. Collections in the area of State Revenue Sharing reversed the three year trend of decreasing revenues by showing a slight increase over FY 2010. State Revenue Sharing collections for FY 2008 were \$1,684,950; FY 2009 were \$1,422,577; FY 2010 equaled \$1,133,634. The decreasing revenue sharing stream is a result of decreased sales tax collections due to the economic downturn of the last several years. Receipts for the state road subsidy were almost \$20,000 over estimate but about \$1,500 less than in FY 2010.

The grant for downtown trail development and riverside improvements will be received in FY 2012 when the Town's expenditures for this downtown improvement project are completed. The EPA grant for Webster Mill Cleanup reimburses as work is completed on this project; the remainder of that grant will be collected in FY 2012. Ambulance fee collections were almost \$80,000 above estimate which reflects delayed payments from Maine Care and Medicaid at the end of FY 2010 rather than increased amount billed for services. Anticipated transfers from reserve funds were almost \$300,000 less than anticipated primarily because the projects or expenditures they were designated to fund did not take place. The Capital Equipment Reserve Fund contributed \$57,000 less than anticipated due to expenditures lower than anticipated. Once again, planning work for the construction of a new town garage did not take place; work on the Bennoch Road did not occur as planned and the Pine Street Reconstruction project is not complete. This means that the money is available for transfer in FY 2012 as the work on these projects either begins or is completed. The trend of reduced interest rates continued in FY 2011, reflecting the exceptionally low interest rates available to the Town in its general fund sweep account as well as in the many reserve accounts established to anticipate the need for funding at a later date, thus reducing the need for tax increases for one-time large-scale capital projects such as the construction of a new town garage.

Expenditures were \$963,122 less than budgeted for the year. General government showed the most dramatic contrast between budgeted and actual expenditures, particularly in the area of Tax Increment Financing. This budget area is project-oriented and is funded by tax increment financing agreements designed as designated revenues for development projects in specific areas. If the expenditures are not made in a particular budget cycle, the money that has been collected through the tax collection process is placed in reserve funds for use at a later time. Capital outlays were less than \$250,000 than budgeted due to decisions to defer purchasing certain new equipment. Capital equipment expenditures are funded by the Capital Equipment Reserve Fund: when budgeted items are not purchased, money remains in the fund for future purchases of equipment in later budget years.

Business-type activities showed an increase in cash on hand at the end of FY 2011 of over \$96,000. Net assets decreased by \$231,843 reflecting a decreased investment in capital assets, net of debt. Capital assets are depreciated by approximately \$556,000 annually which is a major reason for the loss in value

Management's Discussion and Analysis- Continued

Town of Orono, Maine

of assets. Charges for services remained virtually the same with an increase of only \$6,800 in FY 2011, Assets decreased by \$678,132 and liabilities decreased by \$446,289 which represents about 80% of the annual debt payment. Included in the total liabilities for the WPCF is \$9,328,707 for bonds payable. There is a debt retirement reserve fund that has been established to pay one year's debt in case of unforeseen losses in revenue.

Financial Analysis of the Town's Funds - Fund Financial Statements

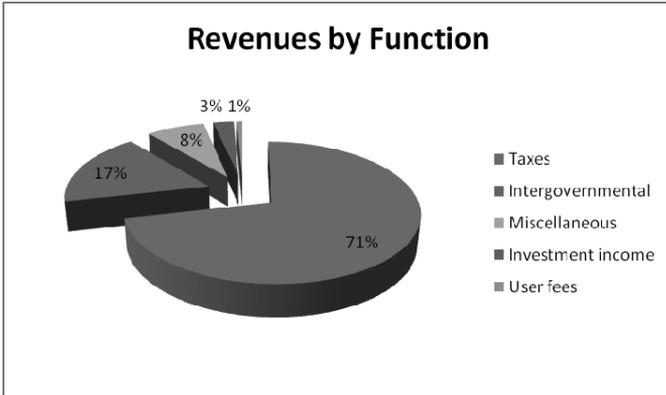
Our analysis of the Town's major funds begins with the fund financial statements and provides detailed information about the most significant funds-not the Town as a whole. Some funds are required to be established by State law. However, many other funds are established to help control and manage money for particular purposes or to show the Town is meeting legal responsibilities for using certain taxes, grants, and other money. The Town reports governmental funds and a proprietary fund.

- Governmental funds - Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs. We describe the relationship, or differences, between governmental activities, reported in the Statement of Net Assets and the Statement of Activities, and governmental funds in reconciliation at the bottom of the fund financial statements.
- Proprietary funds -The Town maintains one type of proprietary fund, an Enterprise fund. Enterprise funds, as described above, are required to be used to account for operations for which a fee is charged to external users for goods or services. Enterprise funds are reported using the accrual basis of accounting. The Town's Enterprise fund accounts for sewer operations.

Current year revenues on a budgetary basis were made up of the following:

Management’s Discussion and Analysis- Continued

Town of Orono, Maine

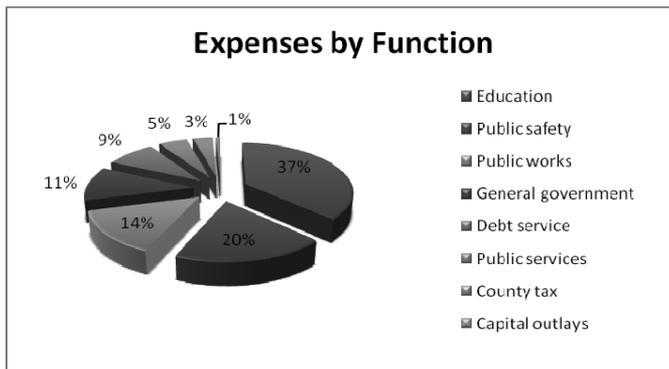


A comparison of revenues by function between FY 2010 and FY 2011 shows virtually no change in the percentages of each function. Property taxes, excise taxes and interest and costs associated with the collection of delinquent taxes make up over 70% of the revenue in both years. Intergovernmental revenues accounted for 15.7% of the total in FY 2010 and 16.5% of the total in FY 2011. The other major areas were roughly comparable over the two fiscal years. The trend of relying on property taxes to fund budgeted expenses to a greater degree continued in FY 2011. In FY 2008, tax revenues equaled \$8,525,587; in fiscal year 2009, tax revenues were \$8,833,390, an increase of 3.6%. In FY 2010, tax revenues were \$9,015,947, an increase of 1.2%. FY 2011 raised \$9,411,845 in taxes which was an increase of \$395,898 or a 4.3%. This increase includes a change in deferred property tax revenue of \$75,000 which accounts for about a quarter of the increase and reflects the amount needed in reserve to cover outstanding tax liens. When state funding, notably in the area of state revenue sharing decreases as it has in the last several years, the property taxes increase to maintain existing services. All other areas of revenue remained about the same with some increase in the intergovernmental area due to higher than anticipated state revenue dollars. With the separation of the school department from the town with the formation of RSU 26, the revenues available to the RSU greatly affect how much money is needed from the town to support the educational component of the budget. Having separated from the town, a certain amount of control of educational expenditures has been lost and with the loss of revenues from the state and from federal stimulus funds, more dollars need to be raised by the property tax to maintain the same level of services.

Management's Discussion and Analysis- Continued

Town of Orono, Maine

Current year expenditures on a budgetary basis were made up of the following:



Reviewing the expenditures by function, the trend noted in FY 2010 to dedicate a smaller percentage of the budget to education has continued. In both FY 2010 and FY 2011, education accounted for 37% of the budget. Actual tax dollars committed to education increased from \$4,386,304 in FY 2009 to \$4,732,546 in FY 2010. In FY 2011 tax dollars committed for education were \$4,907,218. Over three budget years the tax commitment for education increased by \$520,914. This is a 12% increase in tax dollars for the purpose of education over three budget cycles; nevertheless, when the budget is reviewed as a whole, education as a budgeted expenditure has decreased from a high of 47% in FY 2009 to 37% in both FY 2010 and 2011. Since the entire education burden is now borne by the property tax without any other offsetting revenues such as tuition or state aid to education included in the town budget, it becomes more meaningful to track the tax commitment for education rather than share of the budget. The relationships between the other major areas of municipal expenses by function have remained basically the same between FY 2010 and FY 2011. Public Works and General Government have increased their share of the budget by 1% each and debt service and county tax have decreased by 1% each. The major reason for the decrease in the debt service area of the budget is the refinancing that was accomplished in December, 2010. Over the next ten years, the amount saved for debt service will be almost \$1 million.

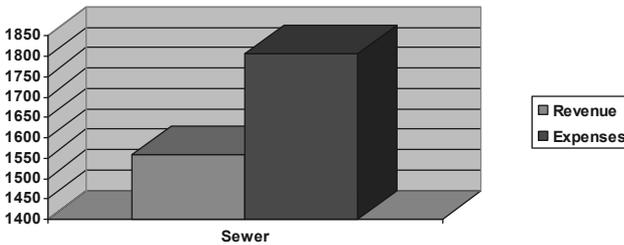
Business-type Activities

The fund that is classified as a proprietary fund is the WPCF Fund. The WPCF Fund ended the year with a cash balance of \$1,803,638, an increase of over \$96,000 from fiscal year 2010. The WPCF Fund had operating revenues from charges for services of \$1,559,389; operating expenses were \$1,392,245 thereby creating an operating profit of \$168,144. Nonoperating expenses included interest expense of \$415,269. This figure when combined with investment income of \$11,177 and other revenue of \$4,105 resulted in net revenues (expenses) totaling \$399,987. The resulting change in net assets for FY 2011 was (\$231,842). Net assets at the end of FY 2011 were \$6,036,390.

Management’s Discussion and Analysis- Continued

Town of Orono, Maine

The favorable cash flow from operating activities meant that invested reserve funds were not needed to supply operating cash for FY 2011. Investments in reserve funds as well as cash on hand for operating expenses totaled \$1,803,648 at the end of the fiscal year. At the end of FY 2011, the debt retirement reserve fund had a balance of over \$636,000. The annual debt service expenditure to retire the almost \$10 million that was borrowed for the Treatment Plant update program and CSO Abatement is set at \$632,781 for the next 25 years. The debt retirement reserve fund will continue to earn interest until it is used in budget year 2036 to retire these bonds. Net assets for the WPCF Fund were \$6,035,390, of which \$1,872,736 were unrestricted. After a 6 year program of planned sewer rate increases, the trend begun in FY 2010 of maintaining a stable sewer rate continued in fiscal 2011. By following a course of gradual increases in sewer rates, the need for dramatic spikes to pay for the increased cost of debt retirement has been avoided. The Town anticipates that sewer rates will now remain stable or increase at a very moderate rate in the future. Capital expenditures both for equipment and sewer improvement projects will be funded from sewer user fees and not from additional borrowing for capital expenditures.



Noteworthy Special Revenue/Trust/Capital Project Funds include the Capital Equipment fund, the public works garage fund and the landfill closure fund. The Capital Equipment Reserve Fund is used to cover the cost of equipment purchased in a budget year. It is funded during each fiscal year by a designated appropriation within the operating budget as well as by transfers from the undesignated fund balance remaining at the end of the previous fiscal year. In FY 2011, additions to the fund net of transfers to cover purchases of capital equipment were \$113,589 resulting in a fund balance of \$943,176. Budgeted appropriations were made to three ongoing funds; the landfill closure fund, the town office computer system account, and the employee benefit account. A new reserve account was created to prepare for continuing needs at the Public Library which was completed in 2010. This fund is recognition that the Town’s buildings have ongoing needs for improvements such as carpet replacement, heating and cooling system repairs, etc. Without reserve funds to cover these expenditures, they must be budgeted for in the operating budget to be paid for by tax dollars, frequently resulting in a spike in the demand for tax dollars in any one year. Without reserve accounts such as the one created for the public library, necessary improvements to the Town’s buildings are not made in a timely fashion resulting in serious deterioration.

Management's Discussion and Analysis- Continued

Town of Orono, Maine

General Fund Budgetary Highlights

FY 2011 was once again noted for its fiscal restraint. At a time of decreasing revenues from sources such as State Revenue Sharing, the Town was able to end the year with a change in the fund balance of only (\$126,687) resulting in a fund balance of \$7,880,167. Total assets decreased by \$166,358; total liabilities decreased by \$71,245. The undesignated fund balance increased by \$241,000 over FY 2010. Long term liabilities for general obligation debt, postemployment retirement obligations and compensated absences decreased by almost \$549,000 between 2010 and 2011. In December, 2010, the Town issued \$4,530,000 in general obligation bonds with interest rates ranging between 3% and 5.75%. The Town issued the bonds to refund \$4,530,000 of the outstanding 2000 general obligation bonds with an interest rate of 8.47%. The refunding reduced total debt service payments over the next ten years by approximately \$1 million. Budgeted revenues were \$77,391 more than anticipated; budgeted expenditures were \$963,122 less than budgeted. The town utilized undesignated surplus funds in the amount of \$595,000 and designated surplus funds in the amount of \$302,168 to balance the budget. Property tax revenues were approximately \$128,000 more than in FY 2010. This increase translated into slight increases for most homeowners. The increase in property taxes was less than in previous years but at a time of economic decline, any increase is unwelcome for the taxpayer. Capital outlays were approximately \$40,000 less than in FY 2010 continuing the trend noted in FY 2010. By continuing to make planned contributions to reserve funds such as the landfill closure account, it is hoped that much of the funds needed for this purpose will be available when the project is undertaken. It is well-known that the longer that capital and infrastructure needs are deferred, the more expensive it becomes to take care of them when they can be deferred no longer. The Town has anticipated bonding for the construction of the Town Garage; the money in the reserve fund is anticipated to be needed for possible purchase of land for the new facility and architectural and engineering efforts prior to actual construction. Annual allocations to the employee benefit fund will help the Town to meet the increased cost of benefits in two major areas: contributions to Maine PERS which will increase over the next several years to accommodate actuarial projections of reserves needed and the continued increase in the cost of health insurance. While a reserve fund such as the employee benefit fund can cushion the impact in the first two or three years of steep increases, ultimately, the full annual cost of these benefits will be borne by current revenues with property taxes making up shortfalls in areas such as State Revenue Sharing or state support of education which puts more of the burden for education on the local property tax.

Capital Assets

As of June 30, 2011, the Town of Orono's investment in capital assets for its governmental and business-type activities amounted to \$25.5 million (net of accumulated depreciation) compared to \$26.4 million last year. This investment includes land, buildings, machinery and equipment, roads, and sewer lines.

This year's major additions included a new copier for the Public Safety facility which is used by both the Police and Fire Departments; a fully-equipped police car; a skid steer loader with pavement grinder and snow blower attachments and a mowing tractor with broom for street cleaning and a snow blower.

Management’s Discussion and Analysis- Continued

Town of Orono, Maine

Both of these versatile pieces of equipment are for use by the Public Works Department. Improvements for municipal buildings included resurfacing of the ramp in front of the fire bay and improving the problem of standing water in the municipal parking lot behind the Public Safety Building which had eroded the parking lot surface dramatically. After the grade changes, the area of the parking lot closest to the Public Safety and Municipal Buildings was paved.

In the area of streets and sidewalks, various projects involved major improvements to Page Place, work on Pine Street, and various storm water improvement projects.

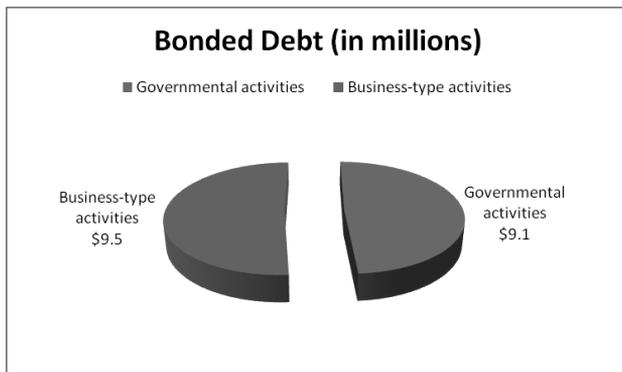
	Governmental		Business-type		2011 Total	Increase (Decrease)
	Activities		Activities			
	2011	2010	2011	2010		
Land	\$ 2,838,776	\$ 2,838,776	\$ 44,573	\$ 44,573	\$ 2,883,349	\$ -
Construction in Progress	-	-	-	-	-	-
Buildings	13,299,515	13,299,515	-	-	13,299,515	-
Improvements	388,128	261,179	-	-	388,128	126,949.0
Wastewater drainage system	2,475,429	2,631,814	-	-	2,475,429	(156,385.0)
Equipment	1,338,108	1,275,885	-	-	1,338,108	62,223
Vehicles	2,613,645	2,609,315	-	-	2,613,645	4,330
Infrastructure	7,973,957	7,973,957	-	-	7,973,957	-
Utility property	-	-	17,559,745	17,374,088	17,559,745	185,657
Totals at cost	\$ 30,927,558	\$ 30,890,441	\$ 17,604,318	\$ 17,418,661	\$ 48,531,876	\$ 222,774
Total accum depreciation	19,369,936	18,733,473	3,736,164	3,179,930	23,106,100	1,192,697
Net Capital Assets	\$ 11,557,622	\$ 12,156,968	\$ 13,868,154	\$ 14,238,731	\$ 25,425,776	\$ (969,923)

Long Term Liabilities

At year-end, the Town had \$18,628,949 in outstanding bonds compared to \$19,428,032 last year.

Management's Discussion and Analysis- Continued

Town of Orono, Maine



In December, 2010, the Town issued \$4,530,000 in general obligation bonds with interest rates ranging between 3% and 5.75%. The bonds were divided into two lots, with \$325,000 maturing in five years (December, 2015) and \$4,205,000 maturing over ten years (December, 2020). These bonds were issued to refund \$4,530,000 of the outstanding 2000 general obligation bonds with an interest rate of 8.47%. The refunding reduced total debt service payments over the next 10 years by approximately \$1 million and resulted in an economic gain of approximately \$900,000. The Town's share of outstanding debt was 48.75% and the WPCF's share was 51.25%. Principal retired during the fiscal year totaled \$799,083. The \$4,530,000 general obligation bonds issued in 2010 represent the Town's indebtedness for the construction of the taxable physical facility to house a call center which is currently operated by Nexxlinx, a business process outsourcing and market services company headquartered in Atlanta, GA. The building is owned by the Orono Economic Development Corporation which receives rental income from Nexxlinx. The rent paid covers the cost of the bond principal and interest for the debt on the physical plant. Additional money needed for debt retirement is paid for by TIF revenues from Nexxlinx personal property taxes and real estate taxes of OEDC.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The FY 2012 budget was the third budget that presented the school request as an allocation somewhat similar to the County Tax. Over the last three budget cycles, the expenses for education have increased by \$475,977. This increase was partially covered by the prepayment credit remaining to the Town for the payment of teacher salaries at the end of FY 2009. This prepayment credit ends with the FY 2012 budget and all increases requested from RSU 26 will have to be raised by increased revenues, more than likely by increased tax revenues. The operating budget decreased by 8.78%; the capital budget increased by 63.15%; non-capital TIF projects decreased by 49.45% and capital debt increased by 94.8%. The total increase for municipal operations was 17.6% or \$1,399,365. Anticipated revenues increased by 26.16% to cover the majority of these increases. The total for anticipated revenues, not including tax dollars was \$1,318,188 higher than in FY 2011. After all factors were considered, the

Management's Discussion and Analysis- Continued

Town of Orono, Maine

demand for tax dollars for municipal services decreased by \$12,400. The demand for increased tax dollars, therefore, was a result of an increase in the County Tax of \$20,063 and an increase in needed tax dollars for education in the amount of \$125,063. As was mentioned above, without the prepayment credit, the increase in taxes to cover the cost of education would have been much higher: \$354,731 or 7% more than in FY 2011. The increase in debt expenditures was offset by the refinancing package to cover the remaining bonded indebtedness from the 2000 general obligation bonds issued for the purpose of economic development; capital debt revenues increased by \$489,958 to cover the increase in debt payments of \$487,427.

The three major economic development projects undertaken in FY 2011 continue in the FY 2012 budget. These projects are the development of the old Webster Mill into condo units by a private developer with town assistance in site remediation paid for by grants from the EPA; the development of the central downtown site referred to as the Katahdin Site as a mixed use building housing a new branch of the University Credit Union and other retail enterprises with the possibility of underground parking; and the effort to develop an area off Kelley Road as an opportunity for business, housing and recreation. The funding for these projects come from a combination of TIF revenues, grants from the EPA and the SBA, private equity from the University Credit Union and ultimately the possibility of bonding on the part of the Town to create the parking necessary to support the increased economic activity in the downtown area at the Katahdin Site. The Economic Development account has increased by \$526,000 to reflect all these activities. Increased sources of revenue come from the Downtown TIF, a loan from the SBA and an additional Brownfields Clean-up grant.

The Public Works capital improvements budget increased by 43% or \$375,000. \$250,000 of the increase is to close the landfill, a project that has been anticipated for several years. Revenues to cover this expenditure are available in the Landfill closure reserve account. An additional \$100,000 in project costs are carry forwards from the FY 2011 budget to complete the Pine Street Reclaim, the Bennoch Road Culvert and the Main Street Intersection Signals Upgrade project which will be providing matching funds for the work done by the Maine DOT.

The debt retirement accounts both show increases of close to 50% but this is related to the refunding of the 2000 GOB funding which was originally undertaken to support the efforts of the Orono Economic Development Corporation to construct a building in the Orono Tech Park for EnvisioNet Computer Services. The failure of EnvisioNet resulted in the purchase of the business by Microdyne Outsourcing who remained the tenant until this year when Microdyne was purchased by Nexxlinx. The rent from this lease is used to pay the debt incurred for the construction of the building.

The budget for Employee Benefits was once again increased to reflect anticipated increases in health insurance premiums and an increase in the contribution rate to Maine PERS. The area of employee benefits will continue to increase as our working population ages and more employees seek retirement. The Board of Directors for Maine PERS has taken fiscally responsible steps to slowly raise the percentage paid by employers in order to ensure that the system which covers town and city employees throughout the state is completely funded.

Several budgets decreased such as the liability insurance which reflects the better than average

Management's Discussion and Analysis- Continued

Town of Orono, Maine

experience rating the Town has enjoyed in both the Workers Comp and general liability areas; the Fire Department budget which did not plan to make any capital purchases in FY 2012; Parks and Recreation reduced its capital needs with the completion of the Summer Street Park; and transfers to Capital Reserve accounts was reduced by \$10,000 with the decision to close the current cell at the landfill and open a new one relying on the reserve funds already set aside to cover the costs of these activities. Unspent funds at the end of any fiscal year that are not needed to complete ongoing projects that will be completed in the next budget year, are partially allocated to the Capital Reserve Fund. The goal is to be able to pay for capital equipment from the Reserve Fund rather than raising taxes for one-time purchases of major equipment such as a fire truck or an ambulance.

The general economic environment continued to be a cause for concern, especially in the area of anticipated revenues. The better than anticipated collections for excise taxes in FY 2011 encouraged an increase in the anticipated revenue in that area by \$15,000. Interest on delinquent taxes and tax lien penalties remained higher than anticipated due to one major tax payer that is delinquent more than two years in paying their property taxes. Ambulance fee estimates were raised as a result of much higher than expected collection rates in FY 2011. State revenue sharing was increased by over \$100,000, again as a result of higher than expected collections for FY 2011. The major areas of increased revenues were a result of new sources: the Small Business Administration Grant for the Kelley Road Business Park; additional funds for the Webster Mill Cleanup from the State DECD; transfers from the Downtown Transportation TIF to fund economic development specifically in the downtown area; a transfer from the Landfill Reserve for \$250,000 and from the Town Garage Reserve Fund for \$50,000. For the first time, a transfer from the Employee Benefits' Reserve Fund was planned for \$45,000 to offset the increased cost of Maine PERS. The final major new source of anticipated revenue was the inclusion of a \$510,000 revenue from the Orono Economic Development Corporation to cover the debt payment assumed by the Town as a result of the refinancing arrangement worked out in December, 2010.

FY 2012 is the third year of operation of RSU 26 and many of the anticipated savings from consolidation have yet to materialize. Even if the anticipated savings in such areas as administrative costs emerge in subsequent years, reductions in state aid to education will mitigate against the impact of those savings. A major concern for the budget for FY 2013 in regard to education is the loss of federal stimulus funds which have had a significant impact in keeping costs down for the local taxpayer in regard to education. FY 2013 also represents the first year when there will be no credit for the advanced payment of expenses as part of the start up costs for RSU 26. Savings were initially anticipated in reduced staffing in overlapping areas such as special education, cooperative purchasing and elimination of duplication in the school lunch program. These savings appear to be offset by the need to equalize teacher salaries from the three participating communities. The Town continues to provide major support services in the areas of snow removal, school crossing guides and the presence of a police officer in the schools. The school makes a contribution for both the school crossing guides and the D.A.R.E officer but does not fund the entire cost of either of these positions. With the anticipated loss of revenue from federal stimulus funds, the importance of state support of education and tuition revenues RSU 26 receives from other communities. For communities such as Orono which have a high school, the continued practice of choice for communities such as Glenburn and Veazie creates a serious challenge to attract as many tuition paying students from these communities and others in the area as possible in order to support a high standard secondary level education.

Management's Discussion and Analysis- Continued

Town of Orono, Maine

The total fund balance at the end of FY 2011 was down by \$126,687 resulting in a budgetary fund balance of \$8,036,552. The undesignated fund balance is \$3,108,520. This is a healthy balance which allows the Council some leeway in providing property tax relief by planned allocations from the undesignated fund balance. There is an estimated transfer from fund balance of over \$350,000 for FY 2012. It is important to note that funds that are not spent in excess of revenues collected collapse into the general fund balance at the end of every fiscal year. In FY 2011, anticipated expenditures were over \$900,000 less than budgeted which reflected careful planning and oversight on the part of Town management. With the creation of the Regional School Unit form of educational administration, the Town Council has lost a great deal of the oversight in the budget process that it once had and it will be essential that the school administration exercise restraint and fiscal responsibility in the preparation of budgets in the future. Municipalities throughout the country are faced with difficult choices at times of economic contraction and the ability to draw upon reserve funds to maintain key services and continue to support a healthy capital improvement program will continue to be as important in the future as it has been in the past. The prudent fiscal responsibility that the Town has shown over many budget cycles allows it to enjoy access to favorable rates to borrow money for such projects as the construction of the Town Garage which is anticipated in the FY 2013 budget.

The ambitious economic projects that were initiated in FY 2010 and continued in FY 2011 will come closer to completion in FY 2012. The former site of the Katahdin property was purchased by the University Credit Union for the purpose of constructing what will be the major branch of the credit union in downtown Orono. The construction of this building which will serve as a magnet for increased use of the downtown area will do much to aid in the revival of the downtown district. The Town will be exploring the best and most efficient way to provide expanded parking in this area which will accommodate the increased volume of traffic to the central business district. The provision of a shuttle between the downtown area and the University campus with numerous pick up points along the way has been an exceptionally successful undertaking and will continue for the immediate future. The Webster Mill Site is ready for construction and vigorous marketing efforts should provide the minimum committed buyers to allow the construction to commence in FY 2013. Removal of the building and remediation of the site has created an area with spectacular views of the river, one that will provide for an exceptionally attractive environment for development. This area of Orono is one that has become primarily student-occupied rental units over the last 10 or 15 years and it is hoped that the construction of Webster Point will have a positive impact and encourage more general upgrading of the properties in this area and attract families back into this area of town. The Kelley Road Interchange project is proceeding as planned with preliminary engineering and community input both providing the basic outline of what is desired in this area. A final project that will have a significant effect on taxable property values is the construction of the Grove, a 500+ bed commercial dormitory developed by Campus Crest Developers. This project is scheduled to be open in the fall of 2012 so the full effect of the new property value added to the tax rolls will not be felt until FY 2013 but it is possible that it will bring in as much as \$750,000 in additional tax revenues which will allow for general property tax relief for Orono tax payers.

Government exists to provide services for its citizens. Many of these services are delivered so efficiently and quietly that the average resident is not aware of them unless there is a need such as a call

Management's Discussion and Analysis- Continued

Town of Orono, Maine

to 911 for an ambulance or a police officer. Services such as keeping the roads open in the middle of a major snowstorm are more visible to residents but the many other tasks that the public works department performs during the entire year are also important. The goal of local government in particular is to provide services as efficiently and effectively as possible. Local government is by far the most visible to the tax payer and is the one most responsive to the expectations of recipients of the services provided. Orono provides a very wide range of services that its residents have come to expect. At times of economic downturn, the problem of continuing to provide the same level of service with no means to increase revenues other than increasing the property tax becomes exceptionally challenging. As the home of the University of Maine, the largest campus in the state university system, more than 50% of the property in Orono is tax exempt. The University has consistently made a generous contribution in lieu of taxes to the Town but there is always some level of concern that this contribution will be affected by the state's support of the University. The Town will continue to provide both fire and code enforcement services, particularly in the area of life safety to the University but the ability to provide such labor and equipment-intensive services will be made more difficult with reduced financial support.

Residents of Orono have made a commitment to live in a community that provides a high level of services in a setting that offers unique cultural and educational opportunities. Some of the expectations for services include a high-quality public education system; a public library; a senior citizen center that is accessible and welcoming and provides a place for seniors to meet four days a week for a nourishing, inexpensive midday meal and to socialize and decrease the isolation that frequently comes with advancing years and the loss of mobility; a public works department that efficiently handles snow removal and spring cleanup and maintains the roads that enable the efficient movement of commuters who work in Orono as well as those who live here year round; and a public safety department that provides police, fire and ambulance services. Orono is the vibrant, attractive community that it is partially because of the presence of the University of Maine but it is also a community that relies on residential property for over 90% of its tax revenue partly because of the tax exempt status of the University. In addition, the demand for services is higher than in the typical Maine community of 10,000 because of the large number of people living and working on campus. The demand for public safety personnel frequently includes a demand for highly trained hazardous materials responders as well as the more traditional police, fire and EMS functions. Heavy stream of commuters in and out of Orono daily necessitates that the Public Works Department will be able to keep the main arteries open and passable under all manner of weather conditions. The University is also the single largest user of the Water Pollution Control Facility and was the major reason for increasing the capacity of the treatment plant. While it is easy to cite the challenges of the University in the community, it is also important to note that college towns tend to do better during economic downturns because students continue to seek their services. It has been noted that the one of the primary economic activities of Orono is the provision of rental housing, a need which remains fairly constant over time.

In summary, the demand for services of a high quality will continue with the possibility of a shaper competition for resources between the town and education. The savings promised by school consolidation have yet to be seen and the removal of the school as a department of the town in the budgetary process has made communication less effective. Revenues other than those raised by taxes will remain relatively flat until the economy recovers and begins to show evidence of growth. There are promising developments in the area of property tax relief with the construction of a second commercial

Management's Discussion and Analysis- Continued**Town of Orono, Maine**

dormitory complex and the development of the Katahdin site by the University Credit Union. Neither of these projects will be completed for fiscal 2013, but both indicate positive growth for the future. In the area of investment in infrastructure, the Town has made significant increases in the last seven years and is about to embark on two major capital projects: the construction of a new town garage and a downtown parking structure to support the commercial development of the Katahdin site by the University Credit Union. Both will require bonding but the Town's capacity to borrow at a favorable rate was improved by the upgrading of its bond rating by Moody's Investment Services in November, 2009 from A2 to A3. Moody's cited the strength of the Town's financial policies, healthy reserves and undesignated fund balances and our role as the home of the University of Maine as reasons for the improved rating. The cost of energy for the maintenance of the Town's buildings has remained relatively stable over the last two budget cycles but the budget for FY 2012 includes plans to convert the Senior Center Building to natural gas and there are plans to do the same for the Public Library. The Town completed a general retooling of its lighting system for all buildings with the help of grant money from Efficiency Maine in FY 2011 in another effort to control the cost of energy. What is beyond its control is the cost of gasoline and diesel fuel used by its fleet of vehicles which affects the operating budgets of Public Safety and Public Works. The 2011 budget analyzed in these pages was able to deal with the challenges presented by the realities of the third year of an economic downturn without sacrificing municipal services. This is a key achievement of the Town when one considers the diversity and level of services offered with a work force that has remained stable in terms of number of employees through the last 6 budget cycles. Local government is less isolated from those who use its services and from those who pay for those services in the tax bills they receive than larger units of government. The challenge of remaining fiscally responsible while also providing the services expected by its residents has been met by a combination of prudent policies and practices,

CONTACTING THE TOWN'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town Office at 59 Main Street, Orono, Maine or call 866-2556. Citizens are welcome to visit with the appropriate staff on any financial matters.

REPORT OF POLICE DEPARTMENT 2010-2011

On behalf of the Orono Police Department, it gives me great pleasure to present the annual report for fiscal year 2010-2011.

The mission of the Orono Police Department is to provide a safe, secure atmosphere, and enhance the quality of life in the Town of Orono by working cooperatively with the public and within the framework of the U.S. Constitution. Our mission is to strengthen public confidence in the organization, develop and maintain positive relations with the community and to promote a safe and friendly community through enforcement and education.

Our department is currently staffed with fourteen full time officers, which includes the Chief of Police, Captain, three Sergeants, a Detective, a School Resource Officer, and seven Patrol Officers. We have a full time Administrative Assistant whose time is shared between the Police and Fire Department. We also continue to receive the invaluable assistance of a very dedicated volunteer who assists us with the many day to day administrative tasks, including fleet maintenance and repair, data input, and many other tasks too numerous to mention here. This individual has been with us for several years now and we are very fortunate to have him as part of our organization. There have been no personnel changes during the past fiscal year.

This year we mourned the passing of another longtime volunteer for our agency. Paul Reagan passed away on August 25, 2011 after a sudden battle with cancer. Paul assisted us for many years by maintaining a database for enforcement of the Disorderly Property Ordinance. Paul was not just a volunteer to us, he was also a friend and we considered him to be part of our family. He came in almost on a daily basis for the past seven years and always left a smile on our faces with one of his many jokes. Paul will be sadly missed but fondly remembered.

Our agency has spent the past two years working diligently towards achieving national recognition through the Commission on Accreditation for Law Enforcement Agencies. CALEA was created in 1979 as a credentialing authority through the joint efforts of law enforcement's major executive associations, and is the only national accrediting association in existence. The purpose of CALEA'S Pro-

grams is to improve the delivery of public safety services by utilizing a proven modern management model based on current nationally proven standards. We have spent the past two years in a self-assessment phase, which means we needed to comply with 112 applicable standards, develop proofs of compliance, and prepare for an on-site assessment conducted by CALEA trained assessors. We did have our on-site assessment in March 2011 and received a favorable report from the assessor. We are now waiting for a review by the Commission's Review Committee who will determine if we have met all compliance requirements.

The Orono Police Department has continued with its commitment to community policing by having more interaction with community members and the continuation of several successful programs. We continue to run a bi-annual Citizen Police Academy and have remained active in programs that allow us to interact with the senior citizens in our community. We have conducted several classes throughout the community in an effort to educate them about issues such as fraud and identity theft. Some of our other programs include our House Check Program, TRIAD, Project Good Morning Program, Prescription Drug Return Program, and Women's Self Defense Program. These programs could not be successful without the dedication and commitment of the officers who put so much time and effort into them.

We continue to place a strong emphasis on the training and development of the officers and this past year has been no exception. In addition to the training courses mandated by the state, department officers spent over 1,200 hours at training courses throughout the last fiscal year. All the supervisors received training on leadership and managing employees. The officer's training covered topics such as Drafting Effective Search Warrants, FBI-LEEDA Command Institute, Firearms Instructor Development, Methods of Instruction, Background Investigations, Advanced Supervision Skills, Advanced Practices in Domestic Violence Cases, and Conducting Complete Traffic Stops. This is a very short sampling of some of the classes our officers have attended. We have several certified instructors in our department who are expected to actively teach their particular discipline, which has really enhanced our in-house training program by sharing what they have learned with the other officers. In fact, ten of our fourteen officers are certified instructors, which is very rare for

a department of our size. There is a tremendous benefit to having so many instructors with the biggest advantage being that it makes us very self-sufficient. All the certifications that we need to keep up with on a yearly basis such as firearms, Taser, etc, can be done in-house with our own instructors. Many times this can be done while an officer is on duty, which in turn saves us money because we do not have to send the officer out for the training and we eliminate the need to pay to bring instructors in to train us. Several of our officers also spend considerable time teaching at the Maine Criminal Justice Academy and also at the 100 hr Pre-Service Law Enforcement Program, which keeps their skills sharp and also serves as a great recruiting tool for us. The Town of Orono and community members will certainly see the value of this training as the officers continue to become more capable in their knowledge, skills and abilities.

Our department also has two officers who act as our Domestic Violence Coordinators. They are responsible for following up on all domestic violence cases to ensure that the victim is getting all the assistance they need and to make sure they are aware of all available resources. We also have a Crisis Intervention Team comprised of six officers who have received special training in dealing with individuals who are in a mental health crisis situation.



*L-R: Officers Leskey, Dinsmore, Sgt. Lajoie, Merrill, Sgt. Scripture
Standing: Detective Whitehouse, Office Assistant Jessica Mason, Officers
King, Watson, Zalva, Chief Duquette, Sgt. Wilcox, Marko, Silk, Capt. Ewing and
Volunteer Lee Cookson*

The Orono Police Department has continued to procure grants from several different sources to pay for special enforcement details that focus specifically on OUI's, speed, seat belts and underage drinking. This is a great benefit to our department and the Town of Orono as we would not be able to support these efforts without the grants. We continue to monitor and conduct compliance checks of the local establishments that sell and/or serve alcohol in an effort to ensure that the Town of Orono has safe establishments for people to enjoy. We will continue to work diligently to meet the needs of the community and to be responsive to the requests for police services in the area of quality of life issues.

The Orono Police Department promises to uphold the laws that protect both life and property of the citizens of Orono without bias or prejudice. We pledge to conduct ourselves both professionally and personally in ways that demonstrate that honesty and integrity are our code of honor.

I will close this report with my sincere thanks to the citizens of Orono, the Town Manager and the Orono Town Council for your continued support of our department. I would also like to extend a special thanks to the dedicated, professional officers of the Orono Police Department for the wonderful job that you do.

Respectfully submitted,

Gary Duquette
Chief of Police

POLICE INCIDENT REPORT 2010-2011

NATURE OF INCIDENTS	TOTAL INCIDENTS
Abandoned Vehicle	10
Assault with a Knife	1
Alarm	121
Ambulance or Medical Assist	142
Animal Problem	174
Alcohol Offense	66
Assault, Simple	29
Agency Assist	322

NATURE OF INCIDENTS	TOTAL INCIDENTS
Attempt to Locate	11
Bail Search	5
Bomb Threat or Attack	1
Citizen Dispute	3
Custodial Interference	6
Citizen Assist	67
Civil Matter	30
Criminal Mischief	104
Communications Offense	25
Computer Crime	2
Court Service	65
Dead Body	6
Disorderly Conduct	46
Designated Patrol	464
DUI Alcohol or Drugs	9
Emotional/Behavioral Problem	14
Escort	9
Erratic Vehicle Operation	107
Family Fight	29
Fraud	25
Fireworks	4
Harassment	31
Police Information	507
Intoxicated Person	27
Juvenile Runaway	2
Juvenile Problem	17
Lost or Found Property	137
Lifeline Program	6
Vehicle Lockout	14
Loitering	1
Littering/Pollution Problem	5
Message Delivered	3
Missing Person	6
Motorcycle/Recreation Veh Prob	5
Not Classified	5
Noise Problem	186
Nonsufficient Funds Checks	1
Overtime Detail	56

NATURE OF INCIDENTS	TOTAL INCIDENTS
Other Offenses	2
Parking Problem	111
Property Check	1301
Property Damage, Non-vandalism	10
Probation/Parole Violation	1
Suspicious Person/Circumstance	133
Public Service	272
Property Watch	38
Resisting/Interfering w/ Police	4
Search Warrant	2
Suicide Attempt	3
Suicide Threat	14
Traffic Accident, Cruiser	3
Traffic Accident, Property Damage	247
Traffic Accident, Personal Injury	32
Traffic Hazard	70
Threatening	12
Traffic Offense	68
Towed Vehicle	7
Theft, Property, from Motor Vehicle	27
Trespassing	11
Training	24
Unlawful Burning	2
Unsecure Premises	30
Utility Problem	44
Vagrancy	1
Vehicle Serial # Inspection	1
Violation of P.O.	4
Violation of Release Condition	5
Warrant Arrest	27
Weapon Problem	18
Welfare Check	272
Person Wanted Out	<u>29</u>
Total Incidents for This Report:	6,521

REPORT OF FIRE DEPARTMENT 2010-2011

The Orono Fire Department has the privilege of being responsible for emergency management and response services within the Town of Orono, including the University of Maine. We accomplish this by maintaining fifteen fulltime personnel who provide coverage twenty-four hours a day. During the 2010-2011 fiscal year, the fire department administration included a Fire Chief and Fire Marshal who worked Monday through Friday. Other personnel were assigned to one of three crews that worked twenty-four hours on duty and forty-eight hours off resulting in each firefighter averaging fifty-six hours of work each week. Two crews consisted of four personnel and one crew had five, including a lieutenant on each crew who worked as a supervisor.

In addition, we work closely with the City of Old Town Fire Department, Town of Veazie Fire Department, and University of Maine Ambulance Corps through a series of mutual aid agreements in order to maintain coverage and provide quality service. In the current economic climate, we will continue to evaluate community needs and department capabilities to make certain we are delivering an efficient and cost effective service. Our mission statement describes our values, empowers our employees, and acts as the guiding principle by which decisions are made.

Fire Department Mission Statement

The Orono Fire Department will:

- Be a leader in fire protection and emergency management by efficiently providing uncompromised services to the citizens of Orono and the University of Maine.
- Protect citizens from fire, natural and man-made disasters, hazardous materials and other dangers.
- Utilize personnel effectively to ensure response consistent with established performance delivery goals.
- Continue with loss prevention efforts through education, code management, inspections, training, planning and by using a systematic method of risk management.

To fulfill our mission, we will employ skilled individuals committed to continuously improving their ability to discover and satisfy the needs of our citizens in an innovative, safe and ethical manner.

Public Education

Preventing illness, injuries, and fires is the primary focus of the fire department. In order to do this, we spend a significant amount of time interacting with the public. Two blood pressure clinics are conducted at the Birch Street Community Center and either Hasbrouck Court or Longfellow Heights every Wednesday. This is an opportunity for senior citizens to not only get their blood pressure checked, but also to ask the paramedic questions about medications, risk factors, or other health issues.

Members of the fire department are also responsible for teaching CPR and first aid classes for the public, local businesses, Orono High School students and other Town of Orono employees. Partially due to its community education and blood pressure clinics, the fire department has been recognized as a HeartSafe Community by the Maine Cardiovascular Health Program.

Firefighter Dennis Bean teaches safety in all classes at Asa Adams School and local preschools once a month. He provides classes that introduce children to injury prevention, teach them to call 911 in an emergency, discourage them from playing with fire, and help them develop escape plans in the event that a fire occurs in their house. A field day is held at the end of the school year to reinforce the lessons that they have learned and to thank them for their hard work during the school year.

The Orono Fire Department has partnered with the University of Maine to utilize five students as fire marshals on campus. These fire marshals conduct weekly building inspections and deliver educational fire prevention programs in the dormitories. They also work with the fire department on emergency scenes to help monitor where firefighters are working, a function that is critical to firefighter safety. This fire department received a best practices award from the Maine Fire Chiefs' Association for this program.

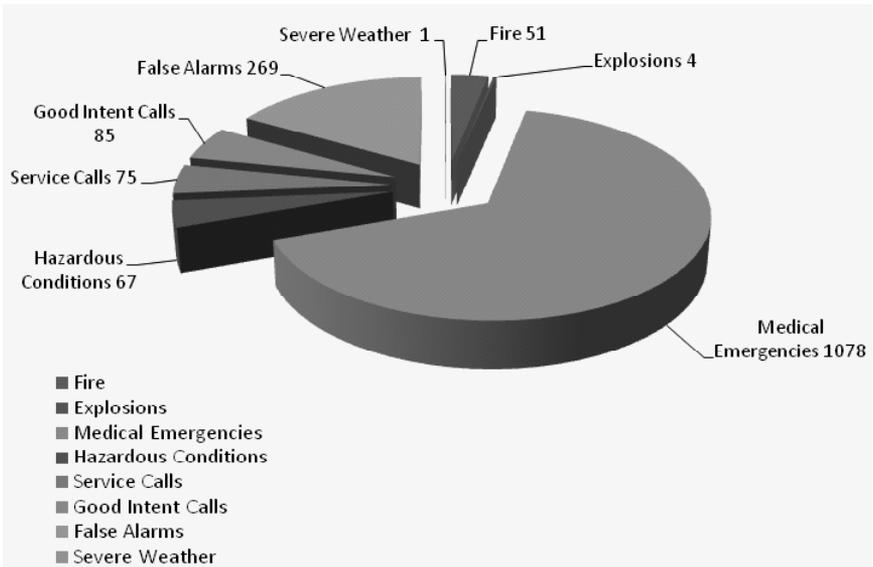
We try to reach all age groups and demographics throughout the community and recognize that information is critical before, during and after times of crisis. We also realize that in today's rapidly changing world we must continue to use traditional methods and explore new ways to meet our obligations. In order to get information to the public, the fire department utilizes newspapers, television, radio, and social media to distribute our message and let the citizens of Orono know what is going on. This allows us to rapidly deliver information in a variety of ways to the people we serve.

Community Programs

Although the fire department is often thought of as a response agency, members provide countless hours of service that add value to the community. This includes standing by at school athletic events, standing by for confined space entries that are made by public works, local businesses and the University of Maine, setting up for community events, helping UMaine students move into their dormitories, serving meals to senior citizens, reading to students at Asa Adams School, and many other programs. Lieutenant Robert St. Louis oversees the public education and community services program.

Fire Department Operations

Each day provides new opportunities and challenges to members of the fire department. Responding to 1630 emergency calls during the fiscal year, each call is different and requires a slightly different plan. However, due to the similarities in required equipment and technical training involved in various fire department responses, Orono maintains an all hazard response philosophy. This means that the fire department prepares its employees to respond to almost any call for assistance that we receive from our citizens. This includes medical emergencies, fires, chemical releases, water rescues, rescue from heights or below ground, vehicle rescues, natural disasters, and many others. Firefighters are also licensed or certified as paramedics, hazardous materials technicians, confined space rescue technicians, and emergency vehicle operators. During the 2010-2011 fiscal year, the fire department responded to:



Due to community risk, including chemicals that are used locally and transported by truck or rail, the fire department has maintained a hazardous materials response team since 1990. This team is designated as a Federal Emergency Management Agency (FEMA) type I team, the most technically capable team and one of only four in Maine. Citizens of Orono receive this technical service without spending local tax dollars. Funding comes from county, state, and federal sources. Reimbursement for incident costs comes from the responsible party. Lieutenant Scott Luciano is responsible for overseeing operations within the department. 2nd Lieutenant Kevin Sirois develops the training program to meet department objectives and safety requirements. 2nd Lieutenant Joel Sides develops quality performance delivery goals and reviews emergency medical calls to ensure that paramedics perform in accordance with acceptable standards of care.

Fire Inspections and Investigations

A fulltime fire marshal enforces the fire safety codes within the town. This includes working with all businesses, multiunit apartment complexes, new construction buildings, and other facilities throughout town to meet the requirements mandated by local codes and state

laws. During the fiscal year, Fire Marshal Henry Vaughan visited buildings in town 386 times, the University of Maine 210 times, and fraternities and sororities 69 times. During these visits he inspected fire hazards, heating systems, fire suppression systems and alarm systems. He is also responsible for investigating the cause of all fires, reviewing building plans prior to construction or renovation, assisting the code enforcement office, conducting fire drills, and ensuring that the fire department has access to buildings in town during an emergency. On duty personnel inspect all large events that occur within the town including athletic events, concerts, and other gatherings. The fire marshal works to meet the needs of community members while ensuring that Orono is a safe place to live, work, and visit.

Planning

The fire department works with government and private organizations to prepare for possible disasters. This ranges from firefighters touring target hazards to be familiar with them in case a fire occurred there to developing detailed written documents to help manage events that are less likely to happen but would produce a significant impact if they did occur. These large scale events range from flooding to major chemical releases. No matter how big or small the event, the fire department is always working to prepare.

Fleet Maintenance

In order to fulfill our mission, the fire department maintains a fleet of apparatus including three ambulances, two fire engines, one tower ladder, a rescue boat, and a special operations response vehicle. The size of the fleet has been determined based on the amount of water needed for fire suppression, call volume, equipment carrying capability, and community risk. Minor repairs and preventative maintenance are completed by firefighters and represent a significant cost savings. More complicated repairs, such as repairs to safety systems or drive trains, are done by the public works department or by a contract mechanic. Fleet maintenance, logistics, and planning are supervised by Lieutenant Bryan Hardison.



*Fire Chief “Buddy” Webb
and Fire Marshal Henry
Vaughan*

Significant Events

07/01/2010	Structure Fire	Spring Street – Old Town
07/11/2010	Rollover Accident	Interstate 95
09/02/2010	Wildland Fire	Hardwood Is. – Pushaw Lake
02/26/2011	Structure Fire	Peters Street
03/26/2011	Structure Fire	Centre Drive
04/10/2011	River Rescue	Stillwater River
05/02/2011	River Rescue	Stillwater River
05/27/2011	Haz-Mat	Federal Building – Bangor

Message from the Fire Chief

On behalf of myself and the dedicated members of the Orono Fire Department, we would like to thank the town council, town administration, and the citizens of Orono for their support during the last year. We look forward to serving the community and meeting its needs now and into the future. We encourage members of the community to contact us with any questions or comments that you may have and ask that you stop by if we can ever be of service to you.

Contact: Norman E. Webb, Fire Chief
Address: Fire Station 24
63 Main Street
Orono, ME 04473
Phone: 207 866-4000
Email: buddyw@orono.org
Website: orono.org
Twitter: <http://twitter.com/oronofire>

"A" Shift

L - R:
Dennis Bean,
Ben Pratt,
Bryan Hardison,
Brad Strout,
and
Kevin Sirois



"B" Shift

L - R:
Joel Sides,
Jared LeBarnes,
Robert St. Louis,
Paul Haley,
and
Kevin Peary

"C" Shift

L - R:
Matt Grindle,
Mark Roy,
Scott Luciano,
Nate Sockalexis,
and Erin Frank



REPORT OF PUBLIC WORKS DEPARTMENT 2010-2011

Public Works crews worked through yet another safe and busy year that included many construction and maintenance projects and another challenging winter season.

The winter season of 2010 – 2011 saw Public Works crews called to plowing duty 33 times; up from last year's total of 26. This included many major events over 12 inches, and totaled over 150 inches for the season. A notable storm on April 1st brought over 12 inches of very heavy wet snow that was particularly challenging. Continued effort was placed on sidewalk clearing as we work toward making Orono a safer place for pedestrian and bicycle traffic. Spending for overtime, fuel, and materials pushed our winter maintenance budgets to their limits, but we were able to bring the winter maintenance effort in under budget despite the length and severity of the winter season.

We also had a busy construction season this year. This year's capital road construction and general road maintenance funds were spent primarily on the following major projects:

- *Public Safety Building Pavement Improvements Project* – This project, located at the Public Safety Building, was scoped to make some improvements to the Fire Department Front Apron, the parking area immediately behind the building, the access road to the Town Office parking area, and the Town Office Parking area. The project included excavation of some damaged pavement, drainage improvements, sidewalk improvements including upgrades in ADA compliance, curb repairs, and pavement surface overlays
- *Page Place Sidewalk, Drainage, and Roadway Improvements* – This project included reconstruction of the sidewalk, installation of new drainage pipe and structures, and a pavement overlay of the roadway. The new drainage will help solve issues with standing water on the edges and help to protect the integrity of the roadbed and sidewalk.
- *Pine Street Sidewalk and Roadway Improvements* – This project included major improvements to both the sidewalk and roadway. New sidewalks and curbs were constructed, some drainage im-

provements were made and new pavement was placed on the entire road.

- *Godfrey Drive Culvert Replacement* – This project involved the replacement of a dilapidated corrugated metal culvert that had begun to fail. The pipe is located on the Stillwater Avenue side of Godfrey Drive just before the entrance to The Black Bear Inn. The pipe was replaced with a 42” HDPE pipe, the guardrail was reinstalled and the sidewalk and roadway were paved.
- *Oak & Summer Street Sidewalk Project* – A new sidewalk was constructed on Summer Street and preceded to Oak Street. The old dilapidated concrete sidewalk and retaining walls were removed and a new asphalt sidewalk with concrete curbing was constructed.
- *Preconstruction Engineering* – Preparation for two major projects coming in the 2012 construction season began this year as well. Engineering and design for a culvert replacement and safety improvements project on Bennoch Road by the cemetery and a culvert replacement on Margin Street both began this year. Both projects are scheduled to be completed during the 2012 construction season thanks to the planning and preparation done during this year.

The Cemetery Crew had 17 burials this year and completed many lawn repairs associated with grub damage.

Public Works continues to do our part in helping the town comply with our Stormwater Management Permit. Street sweeping and cleaning and inspection of our catch basin structures help keep our stormwater outfalls as clean as possible. We inspected over 600 catch basin structures this year. Regular inspection of basins and outfalls along with our entire storm drain system helps us identify and correct problems. Repairs discovered as part of this process were completed this year on Main Street, Park Street, Chapel Road, and Willow Drive.

Fall and Spring Cleanup is another way we work to keep our drainage system free of debris and help keep our Town looking good. Public Works picks up over 350 yards of leaves and 200 yards of chipped brush and limbs every year. Also, in May, the town held its annual stream cleanup event. This year, over 60 residents worked

together to help pick up trash and other debris from our trails, streets, and river banks. Congratulations to all that participated in a fun, educational, and productive event!

We are still doing curbside recycling pick up every other week. We had our “Free Landfill Week” again this year. There were over 600 customers for a total of over 265 tons of wood, metal, and demolition debris. The Town Garage was very busy keeping everything in working order so that we can do all of the work we do.

In closing, I want to thank the Town Council and the Town Manager for their continued support of the Public Works Department. Kenny and all of our employees worked through a busy year with great success and should be commended for their hard work and dedication to The Town of Orono.

Respectfully submitted,

Robert J Yerxa
Director of Public Works and Engineering



*L-R: Adam Smart, Bradley Melansen, Tony Boucher, Greg Daigle, Ken Beylerian, Mike Smart, Ron Dube, Richard Rideout, Scott Ouellette, Rob Yerxa (Director)
Top Row: John Collins and Don Wickett. Absent: Wendell Young.*

REPORT OF THE ORONO WATER POLLUTION CONTROL FACILITY 2010-2011

The Orono Water Pollution Control Facility is a secondary activated sludge wastewater treatment plant. The original facility was built in 1968 to treat the wastewaters from the residential, commercial, and public institutions that inhabit the Town of Orono. The treatment plant is located at 60 Broadway, Orono and has four pumping stations located on Stillwater Avenue, College Avenue, Union Street, and Penobscot Street. Additionally, twenty-three miles of underground sanitary sewer pipe of various sizes convey the wastewater to the treatment plant that make up Orono's publicly-owned treatment works. For the past 10 years, loadings to the plant have been on the increase due to growth at the University of Maine and community development projects.

Due to its age, the facility was upgraded in 2008. The upgrade included a new Headworks Building, Aeration Basin(s) modification including Biological Nutrient Treatment equipment and reactors, new Selectors, Clarifier(s) Equipment Upgrade, new Ultraviolet Light Disinfection System (UV), new Aerobic Digester, building renovations, and a new three-bay maintenance and storage garage. Currently, it is not necessary to operate the new Biological Nutrient Removal (BNR) equipment because MDEP has not issued Orono new phosphorous or nitrogen limits. However, with this upgrade, the Town of Orono has positioned itself well with additional capacity to meet any new growth in the community or new regulatory requirements for the future.

There are approximately 1330 users of the system with the University of Maine being the single largest user with approximately 54% of the billed consumption. Billed consumption is approximately 284 million gallons per year or 335 one hundred cubic feet. This is a decrease 35 million gallons since 2006, largely due to conservation efforts by the University of Maine. The Facility treated 478 MG of wastewater during FY 2010-2011, a decrease of 39 MG from the previous year. The difference between billed flow and actual flows treated is 194 million gallons.

The plant is licensed by Maine DEP and consistently achieves

greater than 90% removal of measured organic pollutants. Approximately 1200 cubic yards of sludge are removed per year (a decrease of 40% since the upgrade) and shipped to Old Town to be processed into compost. However, the Old Town Composting Facility may close in the near future requiring Orono to seek another means of sludge disposal. One option under consideration is Juniper Ridge Landfill where the sludge can be converted into Bio-gas.

Operations at the plant consist of laboratory testing, process control, equipment and building maintenance, and solids handling. Additionally, we are responsible for maintaining 22 miles of sanitary sewer and four pumping stations. The facility is staffed with five State of Maine licensed operators.

The WPCF Staff consists of Paul Wintle, Superintendent; Joe Madigan, Chief Operator; Chris Prue, Operator Mechanic; Galen Moody, Treatment Plant Operator; and Dana Cooper, Operator/Lab Technician.



*Water Pollution Control Facility Staff
L to R: Galen Moody, Dana Cooper, Chris Prue,
Joe Madigan, and Superintendent Paul Wintle*

Capital improvements during FY 2010-2011 are as follows:

- 450 ft of sanitary sewer was replaced on upper Middle Street at a cost of \$90,000.

I am beginning my 25th year as Superintendent of the Orono Water Pollution Control Facility (WPCF). I want to thank the citizens of Orono, Town Council, Town Manager, Assistant Town Manager, Office Staff, and most of all, the WPCF Staff for their support and commitment in maintaining public health for the community and environmental quality for the Penobscot River.

Respectfully submitted,

Paul F. Wintle
Superintendent
Orono Water Pollution Control Facility

REPORT OF THE ORONO-VEAZIE WATER DISTRICT 2010-2011

The District continues to pursue its mission to provide superior quality and service at minimum practicable cost to our ratepayers. Continued emphasis this year was on source of supply and treatment issues. District personnel and trustees have continued to improve iron and manganese treatment efficiency, ensure future adequacy of water supply and to cost effectively dispose residuals from the treatment process. Pilot work to plan for necessary upgrade of aging filtration and residuals disposal systems was completed.

Major upgrade renovations were done at the Bennoch Road Filtration Plant. Upgrades included new filter media, building renovations, a large residual holding tank, and extensive electronic changes to our control equipment. The work was completed in March 2011 and the new systems are working well.

The distribution system continued to perform well with no major leaks and a very acceptable percentage of unaccounted for water.

The 2010 major renovations to the treatment process and residuals disposal systems resulted in previously-approved rate increase effective March 1, 2011. The District is confident that we will continue to offer exceptional value compared to the majority of water utilities in Maine.

Construction this year consisted of normal system maintenance. Over the years since the District assumed responsibility for the system in 1976, management has aggressively identified and addressed numerous segments prone to leakage, freezing or chronic quality problems. The result has been a marked decrease in the expense and often misery of emergency distribution system repairs. While many components of the remaining system are old, it functions well. We continue to track problems and replace sections where justified by maintenance history.

Your current Trustees are:

Orono	Term Expires	Veazie	Term Expires
Scott Hall	12/31/13	James Parker	12/31/11
John McCormack	12/31/14	Ken Borneman	12/31/12
Jay Fortier	12/31/15		

Superintendent, Dennis Cross

REPORT OF THE ORONO HEALTH ASSOCIATION 2010-2011

Our office is open from 9:00 AM until noon on Mondays, Wednesdays and Fridays from September until June and on Mondays and Thursdays during July and August.

Volunteer elected officers include: President Trudy Tremblay, Vice President Jean Carville, Secretary Alida Coates, Treasurer Carol Reynolds. Board members include: Lyn Adkins, Lou Bain, Janet Bilyk, Stan Borodko, Jean Carville, Janet Cloutier, Alida Coates, Marlene Doucette, Claire McDonough, Carol Reynolds, Trudy Tremblay, and Judy Whitney.

Our volunteer drivers take individuals to medical appointments. There were numerous trips. The drivers include: Nancy Andrews, Frank and Mimi Barnes, Janet Bilyk, Don Coates, Mary Ann Devoe, Bob Emerson, Joyce and Paul Harris, Patty McMahan, Barbara Murphy, Barbara Nichols, Fred Otto, Carol Reynolds, Margaret Russell, Margene Smith, Claude Westfall and Judy Whitney.

We had another successful blood drive for the Red Cross. It was held at the church of the Universal Fellowship. The Kiwanians set up and took down the equipment. The board members of the Orono Health Association worked at various shifts throughout the day. Sand-



Nancy Pare, OHA Office Manager

wiches of four types were served. (Tuna, egg salad, ham salad and chicken salad) on either white or wheat bread. Alida Coates' chicken salad is a favorite every year. Homemade baked goods were also served. Lyn Adkins' chocolate chip cookies were a favorite.

The thrift shop provided a service to many families. The workers include: Lyn and Randy Adkins, Robin Astin, Lou Bain, Connie Bates, Janet Bilyk, Stan Borodko, Jean and Woody Carville, Janet Cloutier, Alida Coates, Mary Ann Devoe, Marlene Doucette, Stefanie Egenhofer, Wayne Hamilton, Karen Kirby, Terry Legere, Nancy and Rick Paré, Jean Schick, Sue Sullivan, Trudy Tremblay, and Judy Whitney.

Marlene Doucette operated the loan closet, distributing wheel chairs, walkers, etc.

Respectively submitted,

Nancy Paré
Office Manager

REPORT OF ORONO TREE BOARD 2010-2011

This fiscal year, the Tree Board planted 10 trees; removed or recommended removal of one diseased tree; weeded and mulched and assessed tree health at the Orono Public Library; and mulched and tended approximately 50 established trees. The Tree Board purchased 2 to 4 year old saplings from the Penobscot County Soil and Water Conservation District for the first time. The stock was healthy, is growing well and we will continue to use this agency as a source of trees in the future. Other purchases included: a red maple from Sprague's Nursery, tools needed for mulching and pruning, and a load of mulch for this year's projects. The wildlife garden between the middle/high school and Asa Adams School was weeded and the railing of the bridge between the two schools was repaired. Tree Board members also took inventory and assessed the health of our nursery stock.

May 2011 marks the 15th year Orono has been part of Tree City USA. Five members of the Tree Board attended the Arbor Day celebration in Augusta, where the town of Orono received 15 spruce and cedar saplings. Locally, to celebrate Arbor Day on May 17, 2011 Mr. Allen's fourth grade students mulched and watered the small spruce saplings planted by the past two previous year's fourth graders. The students also helped mulch the wildlife garden.

Although spring arrived late in 2011, the Orono Tree Board met all its goals for this past fiscal year. The Board also developed new connections and deepened existing partnerships within our local and state community. Our plans for next year are to continue to foster local connections with the Orono Public Library, Penobscot County Soil & Water Conservation District, Orono Schools and to develop new connections with others for assistance in a tree inventory for the town. Other goals for next year are updating the town's Street Tree Management Plan and maintaining existing trees planted as well as assisting the town in care of existing trees on public property and rights of way.

Respectfully submitted,
Molly MacLean
Co-Chair

REPORT OF ORONO PARKS AND RECREATION DEPARTMENT 2010-2011

The Orono Parks and Recreation Department is honored to provide the residents of Orono with this annual report for the fiscal year 2010-11. During this past year, the Department has strived to provide the Orono citizens with programs, services and opportunities reflective of the interests expressed by the Orono community.

The summer season allowed the citizens to enjoy a series of Concerts in Webster Park with a variety of excellent performers ranging from the sounds of local bands such as Dirigo Winds to the rock'n roll performance of the Blast Addicts. The concerts are co-sponsored by the Orono Village Association and the Parks and Recreation Department and are a tradition of summer in Orono.

The Municipal Pool experienced a better year with fairly warm temperatures and an improved weather pattern. Approximately 8,180 patrons enjoyed the opportunities the pool had to offer with various open swim times, Red Cross swimming lessons and noon / evening lap swims. The total number of people making use of the facility is slightly less than the previous year. The facility is 29 years old and in constant need of improvements/upgrades. The Town should consider an improvement program/timeline to upgrade the facility, make it more energy efficient and attract more people to the facility creating greater revenues and longevity.

The summer day camp for 5-12 year olds, KidZone, experienced a good summer season averaging 46 children per week. The Department also sponsored a variety of one week sport clinics with the Orono Girls /Boys Basketball Schools, Challenger Soccer Camp, Football, Field Hockey and Chess as well as a Summer Track Club. The Youth Baseball/Softball programs have remained popular to the point additional field space is necessary and continues to be a scheduling issue. A girls' softball field has been created at the Orono Recreation Field (formerly St. Mary's) along with hillside seating which will act as a natural area for parents/spectators. Improvements are being made to this facility every year with the addition of dugouts and fencing planned in the future.

As the weather transitioned to autumn and the leaves changed color, children's interest reflected the season and quickly turned to rec soccer. More than 106 children played soccer and 62 played flag/contact youth football. The fall season also provided a number of children with other activities such as ballet/tap, an after school watercolors class and a local fencing club. The Afterschool Program was once again in high gear with an average 38 children per day. The Program continues to be a need with parents whose schedules are busy during the after school hours.

Finally, the fall season was ushered in by the annual Orono Village Festival with many fun children's activities, music, food vendors and crafts available for the public to enjoy in the Village District. The event had perfect weather and more than 1,000 people enjoyed the wonderful small town atmosphere the event creates. The event is coordinated by the Department and the staff would welcome any support or assistance if people or groups are interested in becoming more involved with the planning and organization.

The winter months provide the community with a variety of recreational opportunities including indoor activities such as basketball to the outdoor excitement of sledding.

More than 90 children participated in the youth basketball program ranging from kindergarteners to the 7th-8th grade travel team. Some adult programs included fencing, zumba, meditation and aerobics. The Keith Anderson Community House has provided the community with a gathering place for such events as Bluegrass Bands, Dadgad Coffeeshouse, Contra Dances and performances by the members of the Orono Community Theater. The Orono community is truly fortunate to have a facility with the character and warmth the Keith Anderson Building provides!

The Holiday always provides for many exciting activities from the Community Tree Lighting, to the Tea with Santa ,and the Gingerbread House Construction for children of all ages. With each Holiday event comes the opportunity for the community to come together and enjoy the festivities these activities have to offer creating community spirit, interaction and a sense of community.

The beginning of a new year brings with it the opportunity for youth to participate in the Learn to Ski Program, Snowboarding Lessons, X-Country Ski Club and the Learn to Skate Program. The Learn to Ski and Snowboarding Programs are held at New Hermon Mountain and attracts more than 25 children from 2nd –7th grade. The Department partnered with Maine Winter Sports Club this past year and provided x-country rental skis and equipment. More than 22 people took advantage of this program through the Healthy Hometowns Program. The month of February is the time we celebrate Valentine’s Day with the annual Family Valentine Dance. This special event is always a memorable one with dancing, food and family fun!

The annual Easter Egg Hunt continues to be a spectacle with the traditional Egg Hunt on Saturday morning held in cooperation with the University Credit Union attracting more than 200 toddlers to 2nd graders. The event included an opportunity for children to hunt for eggs, receive small prizes and candy from the Easter Bunny and Monty Moose. The day was complete with entertainment by “No Frown Clowns” with face painting and balloon animals. A special thank you to all the UCU volunteers for their assistance with the event

Springtime means flowers and America’s pastime with baseball/ softball season. The Department works in conjunction with Orono-



Orono Parks and Recreation Staff

L - R: Director Norm Poirier, Maida Robichaud and Wesley Nelson,

Veazie Little League to provide teams for 8-15 year olds interested in playing. The Department also organizes a Double A (4-5 yr olds) and Triple A (6-8 yr olds) Program. New this past year was a Youth Wrestling Club that attracted 13 children (grades 1-5) interested in learning the basics about scholastic wrestling.

As for the budding blossoms throughout Town, the Department in cooperation with the Orono Village Association, takes on the responsibilities of maintaining the flower beds and planters. The Department is always looking for volunteers to assist with maintaining other areas around Town such as the "Welcome to Orono" signs.

The Parks and Recreation Department also manages and facilitates the activities at the Keith Anderson Community House. The weeks are jammed with a variety of activities from fencing, aerobics and ballet to the Dadgad Coffeehouse and Community Theater performances.

The Senior Center continues to offer our wiser and more experienced population with activities and the opportunity to socialize in a comfortable setting. The Center is home to the senior meal program coordinated by the Housing Foundation providing more than 5,000 meals a year for senior citizens. The Senior Center is also available for use and rental for special events, banquets, parties. The Thrift Shop area on the 2nd floor has never looked so good and provides the community with a shopping experience one will never forget – stop in and visit!

The Department has supervised a number of projects including the development of a river front park along the Stillwater River on Summer Street through a State DECD grant. Thanks to the Public Works Department for their hard work on this project ! An Energy Efficiency Grant through Efficiency Maine Program was awarded to the Town and allowed the retrofitting all of its interior lighting in most of the municipal buildings. This is anticipated to save thousands of dollars in electrical costs over time.

The Orono Parks and Recreation Department staff truly appreciates the opportunity to serve the citizens of Orono. It is because of your support that we are able to provide you with the services, programs and facilities. Once again thank you and if you have any

comments about programs or would like to consider offering an activity for the community, please do not hesitate to contact our Office at 866-5056 or e-mail the Department at oronorec@orono.org . Check us out at www.oronorec.com.

Respectfully Submitted,
Orono Parks, Recreation and Facilities Staff

Norman Poirier, Director
Maida Robichaud, Recreation Programmer
William Shannon, Youth Sports Coordinator
Wes Nelson, Facilities Supervisor

Orono's Recreational Facilities, Parks and Public Buildings:

Keith Anderson Community House
Tredwell Building (Recreation Office)
C.M. Parker Senior Citizens Center
Marden Park, Park Street
Orono Rec Field (formerly St. Mary's)
Gould's Landing at Nadeau-Savoy Memorial Park
Sklar Park, Mainwood Avenue
Jeremiah Colburn Natural Area, Forest Avenue
Webster Park, North Main Avenue
Asa Adams Multi-Purpose Field
Municipal Pool, Goodridge Drive
Municipal Tennis Courts (behind the High School)
Outdoor Ice Rink (behind the High School)

REPORT OF ORONO PUBLIC LIBRARY 2010–2011

The Staff at the Orono Public Library is proud to serve the reading and information needs of the people of Orono. It is the mission of the library to provide a place where qualified, trained staff offers guidance to a variety of library materials and services. The library provides a community meeting and information exchange center; a center for reading, writing and research; and opportunities for recreation through the use of literature and popular reading materials, music, films, audio books and other art forms.

It is the goal of the library to serve as the door to lifelong learning through which persons of all ages may pass at any point in life to discover or rekindle an enjoyment of reading and learning activities.

The staff of the library offers person to person service while keeping up with the growing technology in order to keep the patrons connected with the rest of the state and the world. Library staff participates in the following activities in order to serve the public in this way: subscriptions to a variety of online list serves; subscriptions to profession print journals; online training; off site conferences and workshops; networking with local librarians.



*Orono Public Library Staff
L-R: Joyce Wiebe, Louise Joliffe, Director Laurie Carpenter,
Volunteer Paul Markson and Sue Rogers*

2010-11 Ongoing Services

- Minerva consortium (interlibrary loan and collection sharing with 65+ other Maine libraries).
- A comfortable place to read newspapers, magazines, and meet with friends.
- High-speed unfiltered Internet access from public or personal laptop computers.
- Access to Marvel: a collection of online, full text articles and abstracts from magazines, newspapers, journals and reference books.
- Four circulating e-book devices.
- Book groups for children and adults.
- Weekly story times for infants and toddlers.
- Special programs for children, teens and adults.
- Free downloadable audio books and e-books from the library website.
- Free passes to The Maine Children's Discovery Museum, The Maine State Museum and the Coastal Maine Botanical Gardens.

Collection Highlights

- 19,155 adult books
- 13,303 children's books
- 4,168 audio, video, and music items
- 99 periodical titles
- Library patrons borrowed 68,502 items from the library's collection, which represents a 6% increase from last year.
- 7,807 items borrowed from other libraries for our patrons through the state and nation-wide interlibrary loan system, which is a 13% increase over last year.
- 6,154 items from our collection were loaned to patrons in other libraries.
- Public computers were used 3,939 times for Internet, children's games and office applications, accounting for over 5% of the library's borrowing activity.

Library Users

- The library has 4,135 active patrons.
- 42,231 visits were made to the library in 2010-11.
- 2,136 children/caregivers attended 126 children's programs.
- 221 teens attended 19 young adult programs.
- 143 adults participated in 10 special events.
- 2 adult book discussion groups met monthly from September to May.

Training Opportunities

In addition to keeping up with state and national list serves and journals, the staff of the library took advantage of a number of training opportunities throughout the year including:

- The Maine Library Association Conference
- Blaine House Conference on Volunteerism
- Tri-Council Library meeting
- New Director's Symposium
- Regular Minerva Cataloging and Circulation meetings
- Reluctant Reader Webinar
- A number of other Webinars

Library Employees

Library staff included: Laurie Carpenter, Director; Louise Jolliffe, Youth Services Librarian; Joyce Wiebe, Circulation Manager; Susan Rogers, Desk Clerk. The library boasts 18 regular volunteers who contribute a total of 52 hours a week. We also appreciate the efforts of all people who volunteer their time and talents for special events and projects related to the library. They include: members of the Library Board of Trustees, the Friends of the Library, the Orono Public Library Foundation and many others.

If you have any questions or would like to be involved in the library's many activities please contact the library at 866-5060.

Respectfully submitted,

Laurie A. Carpenter, MLIS
Library Director

REPORT OF ORONO PUBLIC LIBRARY BOARD OF TRUSTEES 2010-2011

Members of the Board of Trustees at the end of FY 2010-2011 were Judy Hakola; Chair; Connie Perry, Secretary; Steve Colburn, Treasurer; Mary Cady; Murray Bain; Jennifer Jain; Allison Applebee; Laurie O'Brien; Laurie Hamilton, youth representative. Dorothy Pratt was the representative from the Friends of the Orono Public Library, and Sarah Kenney represented the Orono Public Library Foundation.

At its monthly meetings, the Trustees received updates from the librarian, Laurie Carpenter, about library usage, new programs, and budget considerations. Youth Services librarian Louise Jolliffe kept us apprised of the many programs and services offered to the town's young people. We commend both of them for their creative ways of maximizing the impact of the limited resources available to them.

The Trustees allocated \$2000 for youth programs Kindred Spirits and Guys Read Too for expenses not covered by grants. We agreed in principle to support efforts to improve climate control systems for the library and, depending on actions by the Town Council, may contribute to the costs of such an improvement.

The Trustees continue to work with the Orono Public Library Foundation and the Friends of the Orono Public Library to support this very valuable—and valued—town resource.

All Library Trustees meetings are open to Orono residents. Call the library at 866-5060 for dates and times.

Respectfully submitted,

Judith Hakola
Chair

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2673
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS,
RANKING MEMBER
APPROPRIATIONS
ARMED SERVICES
SPECIAL COMMITTEE
ON AGING

February 3, 2012

Town of Orono
59 Main Street
Orono, ME 04473

Dear Friends,

As we begin a new year, I welcome this opportunity to share some of my recent work for the people of our great state.

The economy and jobs remain my highest priorities. More efficient transportation is essential to our economic growth. After a years-long, hard-fought battle, I successfully pushed through Congress a bill I wrote to allow the heaviest trucks to travel on Maine's federal interstates, instead of forcing them to use our secondary roads and downtown streets. This will make our streets safer, reduce fuel consumption, and allow our businesses to be more competitive. I was pleased to have the support of many Maine groups, from the Maine State Police and the Parent-Teacher Association to the Maine Motor Transport Association and many others that helped me advocate for this sensible change.

I was also successful in my efforts to prevent the federal government from limiting certain vegetables, including Maine's potatoes, in school meal programs. Nationwide this ill-conceived proposal would have cost our schools, the states, and families an estimated \$6.8 billion over five years. I built support from both sides of the aisle and from across the country to ensure that schools maintain the flexibility they need to serve students healthy and affordable meals. This proposed rule was a prime example of excessive Washington regulation.

In my effort to protect jobs, I also introduced bipartisan legislation to ensure that the proposed EPA regulations known as the "Boiler MACT" rules protect the environment and public health without jeopardizing jobs in our state, particularly in the forest products industry. I also continued to help advance the development of deep water, off-shore wind energy at the University of Maine, which has the potential to provide clean energy and to create thousands of new jobs.

On the Armed Services Committee, I worked to secure funding for shipbuilding at Bath Iron Works, submarine overhauls at Portsmouth Naval Shipyard, and the manufacturing of aircraft engines at Pratt and Whitney, as well as to strengthen the 101st Air Refueling Wing in Bangor and the Maine Military Authority in Limestone. The new defense funding bill also includes my amendment to expedite the claims of veterans with

severe disabilities like the soldier I met who is suffering from ALS, also known as Lou Gehrig's disease.

Last year, the President signed legislation I coauthored creating a national plan for combating Alzheimer's disease, which affects more than five million Americans and their families. In another health-related development, at my urging, the Food and Drug Administration allowed clinical trials to begin on the artificial pancreas, a device that could dramatically improve the health and quality of life for people with Type 1 diabetes.

Many Mainers have contacted me to express concern about the Postal Service, which is the linchpin of a nearly \$1 trillion mailing industry that employs 8.6 million people. I've sponsored bipartisan legislation to rescue the U.S. Postal Service from financial failure next year. This bill provides flexibility to the USPS to restructure itself in an effort to save billions of dollars and preserve universal postal service for all Americans, no matter where they live.

In December, I cast my 4,825th consecutive vote, making me the longest currently serving Senator never to have missed a vote. I am grateful for the opportunity to serve the Town of Orono and Maine in the United States Senate.

If ever I can be of assistance to you, please contact my Bangor state office at (207) 945-0417, or visit my website at <http://collins.senate.gov>. May 2012 be a good year for your family, your community, and our state.

Sincerely,



Susan M. Collins
United States Senator

OLYMPIA J. SNOWE
MAINE

154 RUSSELL SENATE OFFICE BUILDING
(207) 224-5344

Web Site: <http://snowe.senate.gov>
DEPUTY WHIP

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TRANSPORTATION

OCEANS, ATMOSPHERE, FISHERIES AND
COAST GUARD SUBCOMMITTEE

FINANCE

INTELLIGENCE

RANKING MEMBER, SMALL BUSINESS

United States Senate

WASHINGTON, DC 20510-1903

January 3, 2012

Dear Friends:

I want to thank you for the opportunity to extend my warm greetings to the people of Orono, and take just a moment to offer a few thoughts about the past year as we look ahead to the year to come. Indisputably, as we continue to face historic challenges as a nation, as a state, and as individual towns and cities, our economy remains of paramount concern, and justifiably so, as we are still plagued by the worst economic downturn since World War II. Indeed, as countless Mainers have conveyed to me in roundtable discussions and on Main Street tours, the crushing job creation drought that too many have endured for far too long must not become the new normal.

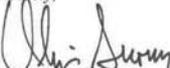
*Thankfully, there are steps that Congress and the Administration can take **right now** to expand our private sector. We can best unleash the genius and innovation that have made our country the most exceptional in human history, I believe, by addressing the following three pro-growth pillars, consisting of a balanced budget amendment, regulatory reform, and tax code overhaul, all of which I have championed in the Senate.*

It is long past time that Congress bridge the partisan divide and unite around a pro-growth jobs agenda to pass a balanced budget amendment to the Constitution just as Maine and 48 other states already have, to end the regulatory rampage in Washington that has hamstringed our economy, and to overhaul the far-too-complicated, unwieldy tax code. American taxpayers expend 7.6 billion hours and spend \$140 billion – or one percent of GDP – just struggling to comply with tax filing requirements – and that burden must end.

The fundamental question is, what kind of country do we want America to be? Mainers, like all Americans, are rightly frustrated and angry that we have an expansionist government and a record accumulation of debt, and yet they don't see any positive difference in their own lives. I share that frustration and anger. And I hope you will work with me to forge a brighter future worthy of the greatest nation on Earth, bearing in mind as we move forward that economic and homeland security cannot be mutually exclusive. In that light, we remember today – and every day – the extraordinary service and sacrifice of our brave servicemen and women in Iraq, Afghanistan, and around the world who comprise the finest defense force on the planet.

Please be assured, I will continue to work tirelessly on behalf of the people of Maine and America. I encourage you to visit my Senate website at www.snowe.senate.gov for additional details on how you can join with me in these efforts, obtain helpful government information, and share any concerns or legislative input you may have. You may also visit with members of my staff at my Regional Office located at 207 Harlow Street, Suite 214 in Bangor or by calling 945-0432 or toll free in Maine at 1-800-432-1599.

Sincerely,


OLYMPIA J. SNOWE
United States Senator

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TWO GREAT FALLS PLAZA
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Congress of the United States
House of Representatives
Washington, DC 20515

January 17, 2012

COMMITTEES:
VETERANS' AFFAIRS
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TRANSPORTATION AND INFRASTRUCTURE
SUBCOMMITTEE ON HIGHWAYS AND TRANSIT
SUBCOMMITTEE ON RAILROAD, PIPELINES
AND HAZARDOUS MATERIALS
SUBCOMMITTEE ON ECONOMIC DEVELOPMENT,
PUBLIC BUILDINGS AND
EMERGENCY MANAGEMENT
SMALL BUSINESS
SUBCOMMITTEE ON RURAL AND URBAN
ENTREPRENEURSHIP
SUBCOMMITTEE ON FINANCE AND TAX

Dear Orono residents and friends,

These days I'm as frustrated as anyone with the partisan gridlock in Washington. Even the most routine congressional functions, such as passing budgets, are caught up in irresponsible political games. One way to stop this is a bill I am pushing that would make sure members of Congress wouldn't get paid if they fail to pass budget and appropriation bills on time. It is time for Congress to get serious and show some common sense.

Yet, despite congressional dysfunction, I'm pleased to report progress on a number of initiatives important to Maine. Last year, Congress passed the Small Business Jobs Act, which included my amendment to ensure Maine small business lending agencies qualified for funding under the bill. As a result, Maine received \$13.2 million last September to support small business development. Since a requirement of the funding was to match every federal dollar with 10 additional dollars, that one investment is expected to spur \$132 million in small business lending in our state.

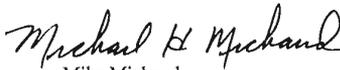
My work in support of our nation's veterans continues to be very important to me. Last October, the House passed a measure I authored to ensure that severely disabled and elderly veterans are able to get the care they need at Maine's state veterans' homes. I'm pleased that it passed unanimously in the House, and I'm hopeful the Senate acts on it soon.

We still have much work to do to create jobs and grow our national and state economies. Last year, I visited many Maine manufacturers and received a tremendous amount of valuable feedback. After these visits, and having heard back from over 85 Maine companies that filled out an online survey I created, it was made clear to me that legislative action is needed at the federal level to do more to boost our manufacturers and the positive impact they have on our economy.

My highest priority has always been ensuring that Mainers receive timely and quality constituent services. Whether you have a specific concern with a federal agency or need help connecting to resources, please don't hesitate to reach out to me at my Bangor office at 207-942-6935. I also encourage you to visit my website (www.house.gov/michaud), where you can email me, sign up for email updates, and connect with me on Facebook and Twitter.

Thank you again for the opportunity to represent you in Congress.

With warmest regards,


Mike Michaud
Member of Congress

BANGOR:
6 STATE STREET, SUITE 101
BANGOR, ME 04401
PHONE: (207) 942-6935
FAX: (207) 942-5907

LEWISTON:
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LEWISTON, ME 04240
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FAX: (207) 782-5330



PRESQUE ISLE:
445 MAIN STREET
PRESQUE ISLE, ME 04769
PHONE: (207) 764-1036
FAX: (207) 764-1050

WATERVILLE:
16 COMMON STREET
WATERVILLE, ME 04901
PHONE: (207) 873-5713
FAX: (207) 873-5717

Senator Elizabeth Schneider**Senate District 30**

3 State House Station
Augusta, ME 04333-0003
(207) 287-1515 Office

E-mail: www.mainesenate.org/schneider

Dear Friends,

This is my final term as your Senator in the Maine Legislature. I have had the privilege to meet many citizens over the last six years. I have been fortunate to interact with very dedicated, caring community members. I am pleased I have been able to assist many constituents resolving problems they have had with the state. Every session I have served as Senator of District 30 has been fraught with economic challenges which we have faced head on. I am grateful to represent this district which has many community members with the common goal and desire to improve our communities and strengthen our economy.

The 125th Legislature has started and we will have our work cut out for us. Once again we have extremely difficult choices to make as we cut costs and balance the state budget. Our state will be receiving less federal money this year which increases the difficulty of balancing the budget. It is my goal as your State Senator to work with my colleagues to tackle these decisions with care and thought and to minimize the pain. There is no question the cuts will be felt statewide.

As a path to prosperity for our state, high paying jobs require us to find ways to inspire our students of today to be ready with the Science, Technology, Engineering and Math (STEM) skills they will need in an ever-changing world. I am continuing my work on STEM education working with the LaPage administration to build on efforts already underway. We have the potential to bring additional focus on strengthening STEM disciplines throughout our school curriculum.

Hearing what you have to say is critical to me. I pledge to listen to your voices and do what is best for our towns and communities. I always welcome your opinion. Please do not hesitate to contact me if I may ever be of any assistance. I can be reached by phone locally at (207) 866-7359, or the State House, (207) 287-1515. If you prefer to write, please send to 55 Bennoch Road, Orono, Maine 04473, or 3 State House Station, Augusta, Maine 04333. Electronically, you may send an email to schneidersenate@gmail.com or sign up for legislative updates at www.mainesenate.org/schneider.

Best regards,



Senator Elizabeth M. Schneider



MESSAGE TO THE CITIZENS OF ORONO

Spring 2010

Dear Friends and Neighbors:

It is an honor to continue serving the residents of Orono as your State Representative in Augusta. With the second session of the 124th Legislature recently adjourned, I still encourage you to contact me with your thoughts on any state issue or for help with any state agency.

As a result of the national economic recession and slow recovery, Maine has seen a significant decline in state revenues over the last year. In order to deal with the slow economy the Legislature, working with the Governor has reduced the state budget an additional \$310 million to bring the budget into balance. These budget cuts will be felt across all levels of state government and throughout towns and counties in our state. While cuts of this magnitude will have a significant impact on state and local services, as House Chair of the Appropriations and Financial Affairs Committee, I personally I worked hard alongside my fellow legislators to minimize those impacts as much as possible.

We were faced with many difficult decisions in the last session; however those hard decisions offered us significant opportunities to change how Maine delivers services so that we emerge from these hard times with a more cost-effective state government. As we worked on the state budget, we always sought to ensure that the quality of education does not suffer, that our families remain safe and healthy, and that all Maine citizens have access to vital services during these tough times. At the same time we must also continue to do all that we can to boost the economy and to ensure that federal stimulus funds are spent wisely.

With the challenges and opportunities that we have seen in this session, I believe we have been able to continue to move Maine forward by setting priorities based on fundamental Maine values and common sense. Again, please feel free to contact me to share your thoughts on state issues or if you need assistance with state services. I can be reached at home at 207-866-3753, or by e-mail at emily.cain@gmail.com

Once again, I am honored for the opportunity to serve you.

Sincerely,

A handwritten signature in cursive script that reads "Emily".

Emily Cain
State Representative

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December 2011

Dear Friends and Neighbors:

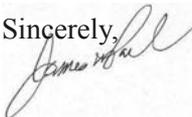
It is an honor to serve as your representative in the Maine Legislature. My first session as a freshman Legislator, was a busy one. I serve on the Joint Standing Committee on Environment and Natural Resources and I was also appointed to the Joint Select Committee on Regulatory Fairness and Reform.

The Joint Standing Committee on Environment and Natural Resources addressed a myriad of topics ranging from bottle redemption bills to shoreland zoning. The committee supported legislation to allow for the storage of lobster traps on docks, which the Legislature passed into law among other initiatives. During the second half of the 125th Legislature, it is important that legislators continue to work together to make sound structural changes to government policies while still protecting our natural resources.

I also spent many hours attending meetings held by the Committee on Regulatory Fairness and Reform. These meetings were referred to as 'Red Tape' meetings, and were held across the State in various communities with business owners and local leaders alike. As a result of these meetings, we were able to formulate and pass many changes to current regulations. We need to continue to streamline and reduce the cost of our government while creating an environment that will foster the growth of business in our state.

I encourage you to visit the Legislature's website at <http://maine.gov/legis>, where you can find links to live video and audio broadcasts of the session and public hearings as well as information about proposed pieces of legislation. This service provides an excellent option for those who are unable to travel to the State House.

Again, thank you for the opportunity to represent you in Augusta. Serving as your State Representative is an honor I do not take lightly. Please do not hesitate to contact me with any questions or comments you have concerning state government.

Sincerely,


James W. Parker
State Representative
District 18

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